

# OFFICE OF THE DEAN RESEARCH

UNIVERSITY OF KASHMIR

NAAC ACCREDITED GRAD – A+

## TO WHOM IT MAY CONCERN

**Date:** October 1, 2023

This is to certify that under the **GATI Pilot Project (Gender Advancement for Transforming Institutions)** funded by the **Department of Science & Technology, Ministry of Science and Technology, Government of India**, the **University of Kashmir** successfully organized multiple meetings and interactive sessions in **September 2023** to advance gender equity in academic and research domains.

### **Details of Activities:**

1. A series of departmental meetings were held to identify and address gender-specific challenges faced by faculty members and researchers.
2. A focused discussion with senior administrators and policymakers on implementing institutional reforms to promote gender equity.
3. Collaborative sessions with faculty from partner institutions to strategize the integration of gender-sensitive practices across academic programs.
4. An awareness meeting for researchers and students to discuss the importance of inclusivity in science and research.

### **Outcome:**

These activities provided actionable insights and reinforced institutional commitment to gender advancement. Key takeaways included drafting an inclusive framework for policy reform, initiating mentorship programs for women in STEM, and fostering collaboration for sustainable gender-sensitive research practices.



Prof Mohd Sultan Bhat  
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## TO WHOM IT MAY CONCERN

**Date:** April 20, 2023

This is to certify that under the **GATI Pilot Project (Gender Advancement for Transforming Institutions)** funded by the **Department of Science & Technology, Ministry of Science and Technology, Government of India**, the **University of Kashmir** successfully organized a **Workshop on Gender Advancement Strategies** on **April 15, 2023**, at the University Campus.

### **Details of Activities:**

1. The workshop aimed to disseminate key insights gained during the study visit to UK institutions.
2. Prominent speakers, including Dr. Rabia Hamid and representatives from partner institutions, shared their expertise on gender equity.
3. The sessions covered various topics, including gender-sensitive research practices, leadership development, and reforms for institutional policies promoting gender equality.

### **Outcome:**

The workshop witnessed enthusiastic participation from over 50 faculty members and researchers. As a result, a comprehensive **Gender Advancement Policy** was drafted for the University of Kashmir to promote inclusivity and gender balance across academic and research domains.



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## TO WHOM IT MAY CONCERN

**Date:** September 25, 2023

This is to certify that under the Memorandum of Understanding between the **University of Kashmir, Srinagar, UT of J&K (India)** and **Ecole Pratique des Hautes Etudes, PSL University, Paris, France**, the University of Kashmir successfully co-organized the **Conference Day: Connecting Megalithic Cultures in South Asia** on **December 4, 2018**, at **Maison de l'Asie, Paris**.

### **Details of Activity:**

1. The conference aimed to explore and connect megalithic cultures in South Asia, focusing on burial practices and ancient traditions.
2. The program included scholarly presentations and discussions by prominent researchers, including Dr. M. Ajmal Shah from the University of Kashmir.
3. Topics covered included the megalithic phenomenon in South India, northern Pakistan, and comparative insights from contexts outside South Asia.

### **Outcome:**

The event facilitated an in-depth academic exchange, fostered international collaboration, and contributed to the understanding of South Asia's megalithic cultural heritage. It also strengthened the academic ties between the University of Kashmir and PSL University, Paris, in alignment with the objectives of the MoU.



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**TO WHOM IT MAY CONCERN**

**Date:** October 10, 2023

This is to certify that under the **Memorandum of Understanding (MoU)** signed between the **Centre for Disability Research and Training (CDRT), Kirori Mal College, University of Delhi**, and the **Department of English, University of Kashmir**, a **Collaborative Research Workshop** was organized on **September 15, 2023**, at the University of Kashmir.

**Details:**

The workshop focused on disability studies, with faculty and students engaging in discussions on inclusive education and disability representation in literature.

**Outcome:**

The event initiated a joint research project on "Representation of Disability in South Asian Literature."



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**TO WHOM IT MAY CONCERN**

**Date:** October 10, 2023

This is to certify that under the **Memorandum of Understanding (MoU)** signed between the **Centre for Disability Research and Training (CDRT), Kirori Mal College, University of Delhi**, and the **Department of English, University of Kashmir**, a **Student Exchange Seminar** was conducted on **September 25, 2023**, at Kirori Mal College, University of Delhi.

**Details:**

The seminar facilitated student presentations and discussions on inclusive education and disability studies.

**Outcome:**

The event strengthened collaboration and led to the creation of a joint resource repository on disability studies.



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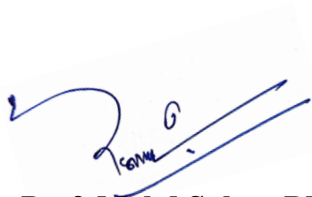
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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir** has successfully carried out the activity of **air quality monitoring and data collection** as part of the **National Clean Air Programme**, under the Memorandum of Understanding (MoU) signed on **26th March 2021** between the **Jammu & Kashmir Pollution Control Committee, Urban Local Bodies** (Srinagar Municipal Corporation and Jammu Municipal Corporation), and **Institutes of Repute (the University of Kashmir and Central University of Jammu)**.

The activity was undertaken to assess the air quality in the regions of Jammu and Srinagar, contributing to the formulation of action plans aimed at improving air quality as outlined in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir** has successfully conducted the activity of **mentoring and providing entrepreneurship support to start-up companies** under the scope and objectives outlined in the **Memorandum of Understanding** signed between the Parties.

As part of this collaboration:

1. Start-up companies were provided **mentorship, technical guidance, and access to resources** to enhance their business operations.
2. **Workshops and interactive sessions** were conducted to develop entrepreneurial skills among incubated start-ups, fostering innovation and problem-solving approaches.
3. Joint efforts were undertaken to **evaluate and refine business plans** for start-ups, ensuring sustainability and growth.

These activities align with the framework of cooperation established in the MoU to develop an ecosystem of entrepreneurship, benefiting start-ups incubated under either Party. All actions were carried out on a non-financial basis, adhering to the principles of equality and reciprocity.



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**TO WHOM IT MAY CONCERN**

This is to certify that the **Department of Social Work, University of Kashmir**, has successfully conducted the activity of **Impact Assessment of the "Upgradation of 10 Army Goodwill Schools in Jammu and Kashmir – Introduction of Digital Learning Solutions"** under the framework established by the **Memorandum of Understanding**, between Power Grid Corporation of India Ltd. and the University of Kashmir.

As part of this collaboration:

1. An **Impact Assessment Report** was prepared, analyzing the outcomes of digital learning solutions implemented in Army Goodwill Schools.
2. The assessment included **on-site visits, stakeholder interviews, and analysis of educational outcomes** in targeted schools.
3. The final report, inclusive of recommendations for further improvements, was submitted as per the prescribed format of the First Party.

This activity demonstrates the University's commitment to fulfilling the objectives outlined



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## TO WHOM IT MAY CONCERN

This is to certify that the **Department of Social Work, University of Kashmir**, has carried out the activity of **Stakeholder Training and Feedback Collection** in alignment with the objectives of the **Memorandum of Understanding**, between Power Grid Corporation of India Ltd. and the University of Kashmir.

Key details of the activity include:

1. Conducting **training sessions for teachers and administrators** in Army Goodwill Schools to enhance their capabilities in utilizing digital learning solutions.
2. Gathering **structured feedback from students, teachers, and parents** on the effectiveness of the digital classrooms introduced under the CSR initiative.
3. Preparing and submitting a detailed **feedback and improvement plan** to the First Party.



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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir**, in accordance with the **Memorandum of Understanding (MOU)** signed with **Swarnim Gujarat Sports University**, has successfully conducted the following activity:

**Activity Title:** Joint Workshop on Sports Science and Research Development

**Location:** University of Kashmir, Srinagar

**Purpose:** The workshop aimed to promote academic collaboration and research excellence in the fields of sports science and physical education, as well as to strengthen the partnership between the two institutions, in line with the objectives outlined in the MOU.

**Activity Overview:** The workshop included key sessions on sports science advancements, research methodologies, and collaborative initiatives. Faculty members and students from both universities actively participated and contributed to discussions.

**Outcome:** The event fostered increased academic engagement and laid the foundation for future joint research projects and training programs. The cooperation between the two universities has advanced the shared goals of enhancing research capabilities and competitive sports initiatives.

This certificate is issued in recognition of the successful completion of the workshop and the ongoing collaboration between the two institutions.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the **Centre for Research and Development (CORD)**, University of Kashmir, in collaboration with **CSIR-Centre for Cellular and Molecular Biology (CSIR-CCMB)**, **Atal Incubation Centre - Centre for Cellular and Molecular Biology (AIC-CCMB)**, and **IKP Knowledge Park**, has successfully completed the **Establishment of the Molecular Biology Laboratory** under the framework of the Memorandum of Agreement for the **Conservation through Science and Innovation Laboratory (COSI-LAB)**.

The laboratory is dedicated to wildlife forensics and conservation, providing advanced research and training facilities to support conservation initiatives in the region.



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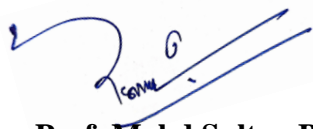
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This is to certify that the **Centre for Research and Development (CORD)**, University of Kashmir, in collaboration with **CSIR-Centre for Cellular and Molecular Biology (CSIR-CCMB)**, **Atal Incubation Centre - Centre for Cellular and Molecular Biology (AIC-CCMB)**, and **IKP Knowledge Park**, has successfully undertaken and executed several activities under the framework of the Memorandum of Agreement (MoA) for the **Conservation through Science and Innovation Laboratory (COSI-LAB)**.

The completed activities include:

1. **Training Programs:** Skill development and training sessions conducted for personnel from the state forest department, police, judiciary, and enforcement agencies on wildlife forensics and crime prevention.
2. **Field Research Support:** Provision of guidance and infrastructure to innovators and start-ups associated with CSIR-CCMB, AIC-CCMB, and IKP for wildlife forensics and conservation studies.
3. **Awareness and Outreach Programs:** Organized sessions promoting innovation and entrepreneurship, with a focus on wildlife conservation.
4. **Capacity Building for Local Stakeholders:** Workshops and seminars for students, researchers, and local youth to foster participation in conservation efforts and skill enhancement.



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This is to certify that the University of Kashmir, in collaboration with its esteemed partner, *Panthera Group*, has successfully carried out activities under the framework of the Memorandum of Understanding.

In alignment with the purpose and objectives outlined in the MoU, the following activity was undertaken:

**Activity Title:** Workshop on Conservation Biotechnology and Wildlife Forensics

**Partners Involved:**

- *Panthera Group (PG)*
- *Centre of Research for Development (CORD), University of Kashmir*



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## **TO WHOM IT MAY CONCERN**

In line with the Memorandum of Understanding between the University of Kashmir and the Sher-i-Kashmir Institute of Medical Sciences several collaborative research initiatives were launched. These projects focused on medical sciences, utilizing both institutions' expertise and infrastructure.

Faculty from both institutions worked together on identifying and addressing critical healthcare challenges, particularly in the field of disease epidemiology and innovative medical treatments. Joint research proposals were submitted to national funding agencies, leading to the approval of research grants aimed at studying the prevalence and treatment options for chronic diseases in the Kashmir region.

### **Outcomes:**

- Two major collaborative research papers published in internationally recognized medical journals.
- Secured external funding for further research in the field of public health and medical sciences.
- Strengthened academic ties between KU and SKIMS, enhancing future collaborative research opportunities.



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## **TO WHOM IT MAY CONCERN**

As part of the MoU between KU and SKIMS, a significant step was taken to share infrastructure and resources between the two institutions. This included the joint use of high-tech medical equipment and laboratory facilities. SKIMS provided access to its state-of-the-art diagnostic and research equipment, which were utilized by KU's researchers and students working on various health-related projects.

This collaboration allowed KU faculty and students to enhance their research capabilities and foster interdisciplinary learning. Additionally, both institutions conducted joint workshops to train researchers on advanced medical technologies, ensuring a knowledge exchange that enriched the scientific community at both institutions.

### **Outcomes:**

- Successful completion of joint research projects that involved shared resources, leading to groundbreaking studies in medical diagnostics.
- Hosted two training workshops on advanced medical technologies and equipment usage, with over 50 participants from both institutions.
- Enhanced the research infrastructure at KU through collaborative access to SKIMS' medical equipment.



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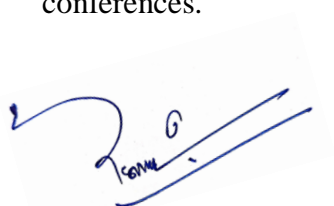
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## **TO WHOM IT MAY CONCERN**

A faculty exchange program was organized between KU and SKIMS, facilitating knowledge exchange in the areas of medical research and education. Faculty members from both institutions participated in a series of seminars and training programs. This initiative aimed to increase faculty expertise, particularly in the field of healthcare research and the application of new medical technologies in research and clinical practice.

### **Outcomes:**

- Enhanced teaching methodologies and research techniques applied to medical education.
- Development of new curricula for medical research training at KU, incorporating insights gained from SKIMS faculty.
- Increased collaborative publications and research presentations at national conferences.



**Prof. Mohd Sultan Bhat**  
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This is to certify that the University of Kashmir, in collaboration with Arm India University Program (AUP), has successfully carried out a series of activities in line with the



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## TO WHOM IT MAY CONCERN

Memorandum of Understanding (MoU) signed between both parties. These activities have been aimed at enhancing the understanding of fundamental engineering concepts and promoting the use of Arm technology among students and faculty.

As part of the MoU, the following activities were conducted:

1. **Faculty Training and Development:** Workshops and training sessions were organized to familiarize the faculty with Arm's embedded technologies and their integration into the curriculum. These sessions aimed to improve the teaching methodologies and deepen the faculty's understanding of microprocessor intellectual property and Arm-based system-on-chip solutions.
2. **Student Engagement Programs:** The University has conducted specialized sessions for students to introduce them to Arm technology, focusing on embedded control, graphics processors, and subsystems. These programs provided students with the tools and resources necessary to explore and apply these concepts in real-world scenarios.
3. **Curriculum Enhancement:** The integration of Arm's technology into the academic curriculum has been facilitated, allowing students to work with cutting-edge tools and software. This has significantly enhanced their understanding of engineering concepts, equipping them with the skills to tackle modern technological challenges.
4. **Research Collaboration:** Collaborative research initiatives have been initiated, focusing on embedded systems and microprocessor technologies. Faculty and students from various engineering disciplines have been actively engaged in projects that utilize Arm's advanced technology solutions.

These activities have contributed to furthering the relationship between the University of Kashmir and Arm India University Program, fostering an environment of innovation, research, and technological advancement.

This certificate is issued to acknowledge the successful implementation of the activities as outlined in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir, in collaboration with Kashmir Motor Technical Training Institute, has successfully implemented a series of activities as part of the Memorandum of Understanding signed between both parties for the conduction of Skill Development Training Programs.

As part of the MoU, the following activities were conducted:

1. **Skill Development Training Programs (SDTPs):** The University of Kashmir, through its Entrepreneurship Development Cell (KUEDC), facilitated the organization and execution of SDTPs in various technical domains. These programs were aimed at equipping students with industry-relevant skills in the motor technology sector.
2. **Workshops and Technical Sessions:** Several hands-on workshops and technical training sessions were conducted by experts from KMTI to provide students with practical knowledge in automotive technology, repair, and maintenance skills.
3. **Collaboration in Curriculum Enhancement:** The curriculum for the skill development programs was developed in collaboration with KMTI to ensure alignment with industry standards and the demands of the job market.
4. **Student Certification and Placement:** Upon successful completion of the training programs, students were awarded certificates that recognized their newly acquired skills. Placement assistance was provided to participants to help them secure employment in the automotive sector.

This certificate acknowledges the successful implementation of the activities outlined in the MoU and the positive impact they have had on the skill development of students at the University of Kashmir.



Dean, Research  
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## TO WHOM IT MAY CONCERN

This is to certify that Kashmir Motor Technical Training Institute (KMTI) has successfully implemented the activities as per the Memorandum of Understanding (MoU) signed with the University of Kashmir (KU) for the conduction of Skill Development Training Programs (SDTPs).

Under this MoU, the following activities have been carried out:

1. **Conducting Skill Development Training Programs:** KMTI, in collaboration with KU's Entrepreneurship Development Cell (KUEDC), has facilitated specialized training programs aimed at enhancing the technical skills of students in motor technology. These programs provided valuable insights into automotive systems, diagnostics, and repair.
2. **Industry-Relevant Technical Training:** KMTI experts conducted practical training sessions, allowing students to gain hands-on experience in automotive technologies, which directly contributed to bridging the skills gap in the local automotive sector.
3. **Collaboration on Research and Development:** Both parties have also initiated joint research projects related to motor technology, which is aimed at advancing the field of automotive systems and processes.
4. **Student Empowerment and Employment Support:** KMTI has been involved in providing post-training employment support, ensuring that students are equipped with the skills necessary to pursue successful careers in the automotive industry.

This certificate recognizes the successful implementation of the activities outlined in the MoU and acknowledges the impact of these initiatives on enhancing the employability and technical expertise of students.



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## TO WHOM IT MAY CONCERN

MOU – with ICT academy

This is to certify that the University of Kashmir, through its Institute of Technology (Zakura Campus), has successfully implemented activities as part of the Memorandum of Understanding (MoU) signed with ICT Academy on the 18th day of March, 2021.

The MoU aims to foster collaboration between ICT Academy and the University to create a comprehensive ecosystem for the development of the next generation talent pool in employees, innovators, entrepreneurs, and leaders, by focusing on skill development and capacity building in various domains.

The activities conducted as part of this MoU include, but are not limited to:

1. **Faculty Development Programs:** ICT Academy has conducted various workshops and training sessions aimed at improving the teaching methodologies of faculty members, enhancing their industry readiness and teaching capabilities.
2. **Student Skill Development Programs:** A series of skill development training programs have been organized, focusing on preparing students for the challenges of the industry by developing industry-specific technical and soft skills.
3. **Entrepreneurship and Youth Empowerment Initiatives:** The University has collaborated with ICT Academy to launch entrepreneurship and youth empowerment programs, providing students with the necessary skills and mindset to become successful entrepreneurs and innovators.
4. **Industry and Academia Interaction:** Several events and sessions fostering interactions between the industry and academia have been successfully organized, contributing to the alignment of education with the needs of the industry.
5. **Digital Transformation and Research Publications:** ICT Academy and the University have worked together to promote digital literacy and transformation, enhancing the research capabilities of students and faculty and encouraging the publication of quality research.

These activities were carried out in alignment with the objectives outlined in the MoU, contributing significantly to enhancing the employability, leadership, and entrepreneurial skills of the students.



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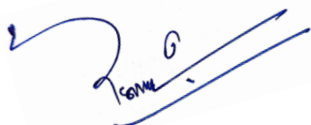
This is to certify that the University of Kashmir, through its Centre for Capacity Building & Skill Development, has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the Directorate of Employment, DE&C, Ganderbal (First Party), on 28th August 2023.

The MoU pertains to the collaboration between the University of Kashmir and the Directorate of Employment, DE&C, for conducting a "Ders Making" skill training course for eligible candidates in the district of Ganderbal.

The activities carried out as part of this MoU include:

1. **Mobilization of Eligible Candidates:** The Directorate of Employment, DE&C (First Party), undertook the task of mobilizing eligible candidates by issuing public notices regarding the skill training program.
2. **Application Collection and Documentation:** The First Party received and processed applications from eligible candidates, ensuring that all relevant documents were collected and kept for record-keeping.
3. **Skill Course Implementation:** The skill training course was imparted for a minimum duration of 400 hours, as stipulated in the MoU, to enhance the skills of participants and make them industry-ready.

This certificate acknowledges that the University of Kashmir, in collaboration with the Directorate of Employment, has implemented the training program as outlined in the MoU, contributing significantly to the skill development and empowerment of candidates in the Ganderbal district.



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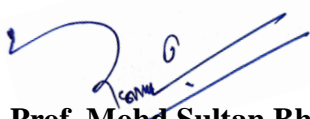
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This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the National Innovation Foundation (NIF), Gandhinagar, on 6th October 2021.

The MoU focuses on strengthening grassroots technological innovations and traditional knowledge, contributing to the promotion of creativity and knowledge-based societal development. The activities carried out under the MoU are as follows:

1. **Grassroots Innovation Initiatives:** The University of Kashmir collaborated with NIF to foster and support grassroots technological innovations, providing a platform for researchers and innovators to showcase their work.
2. **Traditional Knowledge Preservation:** The University actively participated in programs aimed at preserving and promoting outstanding traditional knowledge, which aligns with NIF's mission to highlight and protect such knowledge.
3. **Workshops and Seminars:** The University of Kashmir organized workshops and seminars for students, faculty, and innovators to discuss and promote grassroots technological innovations and traditional knowledge. These events facilitated knowledge exchange and collaboration.
4. **Research and Development Collaboration:** Collaborative efforts were made to support research and development initiatives that address societal needs, with a focus on innovation and knowledge dissemination.

This certificate acknowledges that the University of Kashmir has successfully implemented the activities specified in the MoU with NIF, contributing to the enhancement of grassroots innovation and traditional knowledge in the region.



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This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the Foundation for Innovation & Research in Science & Technology (FIRST) on 26th September 2023. The MoU focused on co-incubation and the promotion of technology-based start-ups.

The activities carried out under this MoU are as follows:

1. **Start-up Ecosystem Development:** The University of Kashmir has actively collaborated with FIRST to create a conducive environment for start-ups, fostering innovation and entrepreneurship among students, faculty, and researchers.
2. **Mentoring and Capacity Building:** The University, in collaboration with FIRST, conducted training programs, workshops, and mentoring sessions to guide emerging start-ups on aspects like legal, financial, and technical support.
3. **Networking and Collaboration:** The University of Kashmir facilitated networking between start-ups, industry leaders, financial institutions, and academia to ensure the growth and sustainability of innovative start-up ventures.
4. **Incubation and Support Services:** The University of Kashmir, through its collaboration with FIRST, provided incubation support to start-ups, offering resources and a structured environment for growth, research, and commercialization.

This certificate affirms that the University of Kashmir has implemented the activities in alignment with the objectives outlined in the MoU with FIRST, contributing to the development of a vibrant start-up ecosystem.



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This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Agreement (MoA) signed with Montana Tech, USA. The MoA aims to enhance academic, research, and educational cooperation between the two institutions.

The following activities have been carried out under this MoA:

1. **Faculty and Staff Exchange:** The University of Kashmir and Montana Tech have facilitated the exchange of faculty and staff, fostering cross-institutional collaboration and knowledge sharing.
2. **Student Exchange Programs:** Graduate and undergraduate students from both universities have participated in exchange programs, enabling students to gain international exposure and academic experience in fields of mutual interest.
3. **Joint Academic Meetings and Research Cooperation:** The two universities have organized joint bilateral academic meetings, strengthening their partnership and promoting research collaborations in areas of mutual interest.



**Prof. Mohd Sultan Bhat**  
**Dean Research**  
**University of Kashmir**



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir (Mentor) has successfully implemented the activities as outlined in the Memorandum of Understanding (MoU) signed with Govt. Degree College, Bomai (Mentee) in 2019. The MoU aims to provide mentoring support, fostering academic development and strengthening institutional collaborations.

The following activities have been carried out under this MoU:

1. **Mentorship Programs:** The University of Kashmir has provided academic and administrative mentorship to Govt. Degree College, Bomai, helping to enhance the quality of education and institutional development.
2. **Student Support Programs:** Academic guidance, career counseling, and various student support initiatives were organized to improve student engagement and learning outcomes at Govt. Degree College, Bomai.
3. **Collaborative Research Initiatives:** Joint research activities and projects were initiated between the University of Kashmir and Govt. Degree College, Bomai, promoting knowledge sharing and academic collaboration.

This certificate serves as proof of the successful implementation of the MoU activities between the University of Kashmir and Govt. Degree College, Bomai, contributing to the academic and institutional growth of both parties.



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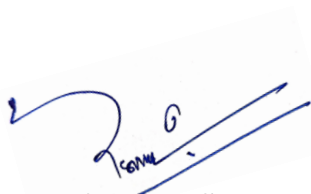
## **TO WHOM IT MAY CONCERN**

This is to certify that the Centre for Central Asian Studies (CCAS), University of Kashmir, has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the India Central Asia Foundation (ICAF), New Delhi, India.

The MoU, signed between the two parties, aimed to enhance academic, research, and cultural exchanges between India and Central Asia. The following activities have been carried out under the MoU:

1. **Scholarly Exchanges**
2. **Joint Research Initiatives**
3. **Workshops and Seminars**
4. **Cultural Exchange Programs**
5. **Capacity Building Programs**

This certificate serves as proof of the successful implementation of the MoU activities, contributing to the academic, cultural, and research development between the India Central Asia Foundation and the Centre for Central Asian Studies, University of Kashmir.



**Prof. Mohd Sultan Bhat**  
**Dean Research**  
**University of Kashmir**

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**TO WHOM IT MAY CONCERN**

This is to certify that the Directorate of Lifelong Learning (DLL), University of Kashmir, has successfully implemented the Papier Mâché course in collaboration with TATA Advanced System Ltd (TASL). The course, launched for 25 widows, aims to provide skill-based training for self-employment, improving their socio-economic status.

The collaboration has contributed to the empowerment of marginalized groups, providing vocational skills and real-world exposure for social integration and income generation.



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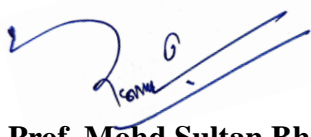
NAAC ACCREDITED GRAD – A+

## TO WHOM IT MAY CONCERN

This is to certify that the Directorate of Lifelong Learning (DLL), University of Kashmir, has successfully implemented the activities outlined in the collaboration with TATA Advanced System Ltd (TASL) for the launch of the Papier Mâché course. This collaboration aims to provide skill-based training and empower disadvantaged groups, particularly widows, through vocational courses.

The following activities have been carried out under this partnership:

1. **Launch of Papier Mâché Course:** A specialized course on Papier Mâché was launched in collaboration with TASL, aimed at providing vocational training to 25 poor widows in the first phase. The course is designed to generate self-employment opportunities, enabling participants to create income-generating activities at the household level.
2. **Empowerment of Widows:** The program focuses on uplifting widows, who face significant social and economic challenges. Through this skill-based course, the participants were trained to develop new competencies, thereby improving their socio-economic status and contributing to the community's development.
3. **Social Integration and Awareness:** The collaboration addressed the societal stigma attached to widows and aimed at their social integration. The initiative focused on empowering them with skills that will help them reintegrate into society with dignity and confidence, elevating their self-esteem and social standing.
4. **Capacity Building for Self-Employment:** The program was designed to equip participants with the skills necessary for self-employment, helping them improve their livelihoods through the generation of income. This initiative contributes to the broader goal of poverty alleviation and social upliftment of marginalized groups.



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**TO WHOM IT MAY CONCERN**

This is to certify that the University of Kashmir has successfully implemented the Memorandum of Understanding (MoU) with DeepMind Innovations Private Limited,. The collaboration focuses on STRIBES, a virtual platform designed to bridge industry-academia relations for the benefit of students.

As part of this initiative, the University has encouraged student participation in various industry engagement activities, including leadership talks, internships, and placement drives. Additionally, the University has facilitated the use of its logo and name for marketing purposes, as agreed in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that under the Memorandum of Understanding (MoU) signed between the University of Kashmir, Tata Advanced Systems Limited, and the Central Reserve Police Force (CRPF), the following activities have been carried out:

1. **Industry-Academia Collaboration:**

The University facilitated the participation of students in industry events and placement drives conducted by Tata Advanced Systems. This collaboration helped students gain insight into the aerospace and defense industry.

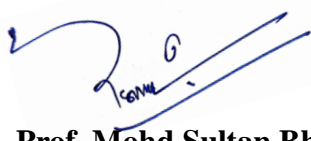
2. **Internships and Career Development:**

Students were provided opportunities to apply for internships and projects under the partnership with Tata Advanced Systems and CRPF, offering real-world experience in the field.

3. **Promotion of Defense Careers:**

The University supported CRPF's initiatives to encourage students, particularly from the Jammu & Kashmir region, to pursue careers in defense and internal security, through workshops and seminars.

These activities have contributed to strengthening the collaboration between academia and industry, with a focus on skilling the youth for future opportunities in aerospace, defense, and internal security sectors.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities mentioned below have been carried out in accordance with the Memorandum of Understanding (MoU) signed between the University of Kashmir and Tata Consultancy Services Limited (TCS), as per the agreement dated **09-Feb-2022**. The following activities have been implemented successfully:

1. **Collaborative Skill Development Programs:**

The University of Kashmir, in collaboration with TCS, organized multiple skill enhancement sessions focused on IT and business technologies. These sessions were designed to equip students with industry-specific skills.

2. **Placement and Internship Drives:**

In line with the MoU, placement drives and internship opportunities were facilitated for students in the IT sector, particularly in Tata Consultancy Services (TCS). These programs provided students with valuable exposure to the corporate environment and career opportunities.

3. **Career Counseling and Workshops:**

The University conducted career counseling sessions, in partnership with TCS, aimed at preparing students for the competitive job market. Workshops on industry trends, resume-building, and interview skills were also held.

4. **Industry-Academia Collaboration:**

The MoU has led to active industry-academia collaboration, where students were provided with practical insights into the IT industry through lectures, guest speakers from TCS, and collaborative research projects.

These activities have been instrumental in enhancing the professional growth of students, fostering partnerships between the University and the industry, and supporting the overall objective of skilling students for better job prospects in the IT sector.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between **Tata Advanced Systems Limited, Central Reserve Police Force (CRPF)**, and **University of Kashmir** signed on **March [Insert Year]**:

1. **Aerospace and Defense Industry Engagement:**

In collaboration with Tata Advanced Systems Limited, students of the University of Kashmir have been exposed to the aerospace and defense manufacturing industry through guest lectures, workshops, and collaborative projects. These activities were designed to provide students with insights into the sector and enhance their career prospects.

2. **Collaborative Research Projects:**

The MoU facilitated collaborative research between the University of Kashmir and the partners, particularly in the areas of defense technology, security studies, and community development. These research initiatives have contributed significantly to academic and practical advancements in related fields.

3. **Internship and Placement Opportunities:**

As part of the collaboration, internship opportunities were offered to students in the aerospace and defense sectors, providing them with hands-on industry experience. Placement drives were organized, where eligible students were recruited by Tata Advanced Systems Limited and CRPF.

These activities have been executed successfully in line with the objectives of the MoU, and their implementation has contributed positively to the professional growth of students and strengthened the industry-academia collaboration.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between **Tata Advanced Systems Limited, Central Reserve Police Force (CRPF)**, and **University of Kashmir** signed on **March [Insert Year]**:

1. **Community Outreach and Career Development:**

The CRPF, as part of the MoU, conducted several community outreach programs in Jammu & Kashmir, focusing on encouraging youth to pursue careers in security forces. These initiatives aimed at promoting social harmony and national security have been integral to our partnership.

2. **Skill Development and Training:**

Tata Advanced Systems Limited and CRPF, together with the University, organized skill development workshops targeting students to build competencies in the aerospace and defense sectors. These workshops focused on both theoretical knowledge and practical skill development.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between the **Centre for Career Planning and Counselling (CCPC)**, **University of Kashmir (UOK)**, and the **Increasing Diversity by Increasing Access to Legal Education (IDIA)** signed on **31st July 2024**:

1. **Identification of Economically Weaker Students**
2. **Sponsorships and Scholarships**
3. **Mentorship and Career Development**
4. **Community Outreach and Social Responsibility**

These activities have been implemented successfully in line with the objectives of the MoU, contributing positively to the professional and educational development of students from economically disadvantaged backgrounds and expanding opportunities for them in the legal field.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between the **University of Kashmir (UoK)** and the **Central University of Kashmir (CUK)**, executed on **27th January 2020**:

1. **Access to Library Resources and Services:**

As per the MoU, the University of Kashmir (UoK) has facilitated access to its library information resources, services, and facilities to the enrolled students, research scholars, and staff (teaching and non-teaching) of the **Central University of Kashmir (CUK)**. This collaboration aimed to enhance the academic research and learning experience by providing a wider array of resources to the users of both institutions.

2. **Shared Use of Academic Resources:**

The sharing of academic materials, journals, e-books, and research papers between the two institutions has been actively promoted. This initiative allowed students and faculty members from both universities to access and utilize each other's digital and physical library collections, fostering a broader academic environment and collaboration.

3. **Collaborative Research and Scholarly Engagement:**

Joint workshops and seminars were organized, utilizing the resources from both universities to promote collaborative research. These activities helped in improving the research capabilities of both institutions, providing a platform for interaction between the research scholars and faculty of the two universities.

4. **Library Resource Awareness Programs:**

Various awareness programs and training sessions have been conducted for the users from both universities to familiarize them with the available library resources and services. These programs aimed to enhance the effectiveness of library usage, including research database access, e-journal subscriptions, and inter-library loan systems.

5. **Technological Integration for Resource Sharing:**

Both universities have worked together to integrate technological platforms that facilitate seamless access to the library resources. This includes developing shared online portals for easy access to e-books, journals, and research publications from the libraries of both institutions.

The activities mentioned above were successfully implemented in line with the objectives of the MoU, which aimed to enhance the academic experience of both the University of Kashmir and Central University of Kashmir by providing common access to their library resources.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities related to the **Memorandum of Understanding (MoU)** between **University of Kashmir** and **Islamic University of Science and Technology (IUST)** have been diligently carried out as part of our academic and research initiatives.

The MoU, signed on **[Insert Date of MoU]**, outlined mutual cooperation in sharing and utilizing library resources, services, and other academic activities. Under the provisions of the MoU, several important activities have been conducted as follows:

**1. Access to Library Resources and Services:**

- Both universities have provided reciprocal access to their central library resources, facilities, and online information resources to students, research scholars, and faculty members.
- Specific arrangements were made for the use of online databases, physical library resources, and Braille resources for visually impaired users.

**2. Awareness Programs and Workshops:**

- Joint awareness programs and workshops were organized for students, research scholars, and faculty members. These programs covered various aspects of library resource utilization, research methodologies, and academic collaborations.

We hereby confirm that all the activities listed above have been carried out in accordance with the MoU, and they contribute to the enhancement of academic and research outcomes at both institutions. These initiatives are part of our ongoing commitment to fostering academic partnerships and improving the quality of research and education.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities outlined in the Memorandum of Understanding (MoU) between the **School of Law, University of Kashmir** and the **School of Legal Studies, Central University of Kashmir** have been duly carried out in accordance with the objectives set forth in the agreement.

The following key activities related to the MoU have been successfully implemented:

**Collaborative Research Initiatives:** Joint research projects have been initiated between the two institutions, particularly focusing on contemporary legal issues and policy development. Scholars from both institutions have actively engaged in these projects including **Faculty Exchange Programs, Student Exchange and Internship Opportunities, Moot Court Competitions and Workshops and Legal Literacy and Outreach Programs**

We are confident that the continued collaboration between the **School of Law, University of Kashmir** and the **School of Legal Studies, Central University of Kashmir** will further enhance the academic and research endeavors of both institutions, contributing significantly to the field of legal studies.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the Memorandum of Understanding (MOU) between the University of Kashmir and the University of Ladakh has been actively implemented. Several academic and research activities have been conducted in alignment with the objectives outlined in the MOU. These activities include:

- Joint conferences, workshops, and seminars involving faculty members from both universities.
- Collaborative research initiatives, including the joint supervision of research projects.
- Exchange programs for faculty, scholars, and students, facilitating access to each other's academic and research infrastructure.
- Visits by faculty for lectures and research collaborations.
- Shared academic resources and facilities, including libraries and laboratories.

These initiatives are in direct support of the goal to enhance academic excellence and foster mutual growth between the two institutions.



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**TO WHOM IT MAY CONCERN**

This is to confirm that the Memorandum of Understanding (MOU) between the University of Kashmir and Montana Technological University has been effectively implemented. The following activities have been carried out in accordance with the provisions of the MOU:

- Exchange of faculty and staff between the two institutions for academic collaboration.
- Exchange of graduate and undergraduate students for mutual educational benefit.
- Bilateral academic meetings, fostering discussions on joint research and collaborative projects.
- Joint supervision of students in various degree programs.
- Exchange of academic materials and relevant information to support mutual learning and knowledge sharing.
- Short-term courses offered by visiting faculty from each institution.
- Affiliate faculty status granted to eligible faculty members.

These collaborative initiatives are a direct reflection of the ongoing partnership aimed at fostering educational excellence and mutual development.



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## TO WHOM IT MAY CONCERN

**Date:** October 1, 2023

This is to certify that under the **GATI Pilot Project (Gender Advancement for Transforming Institutions)** funded by the **Department of Science & Technology, Ministry of Science and Technology, Government of India**, the **University of Kashmir** successfully organized multiple meetings and interactive sessions in **September 2023** to advance gender equity in academic and research domains.

### **Details of Activities:**

1. A series of departmental meetings were held to identify and address gender-specific challenges faced by faculty members and researchers.
2. A focused discussion with senior administrators and policymakers on implementing institutional reforms to promote gender equity.
3. Collaborative sessions with faculty from partner institutions to strategize the integration of gender-sensitive practices across academic programs.
4. An awareness meeting for researchers and students to discuss the importance of inclusivity in science and research.

### **Outcome:**

These activities provided actionable insights and reinforced institutional commitment to gender advancement. Key takeaways included drafting an inclusive framework for policy reform, initiating mentorship programs for women in STEM, and fostering collaboration for sustainable gender-sensitive research practices.



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## TO WHOM IT MAY CONCERN

**Date:** April 20, 2023

This is to certify that under the **GATI Pilot Project (Gender Advancement for Transforming Institutions)** funded by the **Department of Science & Technology, Ministry of Science and Technology, Government of India**, the **University of Kashmir** successfully organized a **Workshop on Gender Advancement Strategies** on **April 15, 2023**, at the University Campus.

### **Details of Activities:**

1. The workshop aimed to disseminate key insights gained during the study visit to UK institutions.
2. Prominent speakers, including Dr. Rabia Hamid and representatives from partner institutions, shared their expertise on gender equity.
3. The sessions covered various topics, including gender-sensitive research practices, leadership development, and reforms for institutional policies promoting gender equality.

### **Outcome:**

The workshop witnessed enthusiastic participation from over 50 faculty members and researchers. As a result, a comprehensive **Gender Advancement Policy** was drafted for the University of Kashmir to promote inclusivity and gender balance across academic and research domains.



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## **TO WHOM IT MAY CONCERN**

**Date:** September 25, 2023

This is to certify that under the Memorandum of Understanding between the **University of Kashmir, Srinagar, UT of J&K (India)** and **Ecole Pratique des Hautes Etudes, PSL University, Paris, France**, the University of Kashmir successfully co-organized the **Conference Day: Connecting Megalithic Cultures in South Asia** on **December 4, 2018**, at **Maison de l'Asie, Paris**.

### **Details of Activity:**

1. The conference aimed to explore and connect megalithic cultures in South Asia, focusing on burial practices and ancient traditions.
2. The program included scholarly presentations and discussions by prominent researchers, including Dr. M. Ajmal Shah from the University of Kashmir.
3. Topics covered included the megalithic phenomenon in South India, northern Pakistan, and comparative insights from contexts outside South Asia.

### **Outcome:**

The event facilitated an in-depth academic exchange, fostered international collaboration, and contributed to the understanding of South Asia's megalithic cultural heritage. It also strengthened the academic ties between the University of Kashmir and PSL University, Paris, in alignment with the objectives of the MoU.



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**TO WHOM IT MAY CONCERN**

**Date:** October 10, 2023

This is to certify that under the **Memorandum of Understanding (MoU)** signed between the **Centre for Disability Research and Training (CDRT), Kirori Mal College, University of Delhi**, and the **Department of English, University of Kashmir**, a **Collaborative Research Workshop** was organized on **September 15, 2023**, at the University of Kashmir.

**Details:**

The workshop focused on disability studies, with faculty and students engaging in discussions on inclusive education and disability representation in literature.

**Outcome:**

The event initiated a joint research project on "Representation of Disability in South Asian Literature."



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**TO WHOM IT MAY CONCERN**

**Date:** October 10, 2023

This is to certify that under the **Memorandum of Understanding (MoU)** signed between the **Centre for Disability Research and Training (CDRT), Kirori Mal College, University of Delhi**, and the **Department of English, University of Kashmir**, a **Student Exchange Seminar** was conducted on **September 25, 2023**, at Kirori Mal College, University of Delhi.

**Details:**

The seminar facilitated student presentations and discussions on inclusive education and disability studies.

**Outcome:**

The event strengthened collaboration and led to the creation of a joint resource repository on disability studies.



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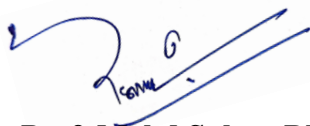
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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir** has successfully carried out the activity of **air quality monitoring and data collection** as part of the **National Clean Air Programme**, under the Memorandum of Understanding (MoU) signed on **26th March 2021** between the **Jammu & Kashmir Pollution Control Committee, Urban Local Bodies** (Srinagar Municipal Corporation and Jammu Municipal Corporation), and **Institutes of Repute (the University of Kashmir and Central University of Jammu)**.

The activity was undertaken to assess the air quality in the regions of Jammu and Srinagar, contributing to the formulation of action plans aimed at improving air quality as outlined in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir** has successfully conducted the activity of **mentoring and providing entrepreneurship support to start-up companies** under the scope and objectives outlined in the **Memorandum of Understanding** signed between the Parties.

As part of this collaboration:

1. Start-up companies were provided **mentorship, technical guidance, and access to resources** to enhance their business operations.
2. **Workshops and interactive sessions** were conducted to develop entrepreneurial skills among incubated start-ups, fostering innovation and problem-solving approaches.
3. Joint efforts were undertaken to **evaluate and refine business plans** for start-ups, ensuring sustainability and growth.

These activities align with the framework of cooperation established in the MoU to develop an ecosystem of entrepreneurship, benefiting start-ups incubated under either Party. All actions were carried out on a non-financial basis, adhering to the principles of equality and reciprocity.



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**TO WHOM IT MAY CONCERN**

This is to certify that the **Department of Social Work, University of Kashmir**, has successfully conducted the activity of **Impact Assessment of the "Upgradation of 10 Army Goodwill Schools in Jammu and Kashmir – Introduction of Digital Learning Solutions"** under the framework established by the **Memorandum of Understanding**, between Power Grid Corporation of India Ltd. and the University of Kashmir.

As part of this collaboration:

1. An **Impact Assessment Report** was prepared, analyzing the outcomes of digital learning solutions implemented in Army Goodwill Schools.
2. The assessment included **on-site visits, stakeholder interviews, and analysis of educational outcomes** in targeted schools.
3. The final report, inclusive of recommendations for further improvements, was submitted as per the prescribed format of the First Party.

This activity demonstrates the University's commitment to fulfilling the objectives outlined



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## TO WHOM IT MAY CONCERN

This is to certify that the **Department of Social Work, University of Kashmir**, has carried out the activity of **Stakeholder Training and Feedback Collection** in alignment with the objectives of the **Memorandum of Understanding**, between Power Grid Corporation of India Ltd. and the University of Kashmir.

Key details of the activity include:

1. Conducting **training sessions for teachers and administrators** in Army Goodwill Schools to enhance their capabilities in utilizing digital learning solutions.
2. Gathering **structured feedback from students, teachers, and parents** on the effectiveness of the digital classrooms introduced under the CSR initiative.
3. Preparing and submitting a detailed **feedback and improvement plan** to the First Party.



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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir**, in accordance with the **Memorandum of Understanding (MOU)** signed with **Swarnim Gujarat Sports University**, has successfully conducted the following activity:

**Activity Title:** Joint Workshop on Sports Science and Research Development

**Location:** University of Kashmir, Srinagar

**Purpose:** The workshop aimed to promote academic collaboration and research excellence in the fields of sports science and physical education, as well as to strengthen the partnership between the two institutions, in line with the objectives outlined in the MOU.

**Activity Overview:** The workshop included key sessions on sports science advancements, research methodologies, and collaborative initiatives. Faculty members and students from both universities actively participated and contributed to discussions.

**Outcome:** The event fostered increased academic engagement and laid the foundation for future joint research projects and training programs. The cooperation between the two universities has advanced the shared goals of enhancing research capabilities and competitive sports initiatives.

This certificate is issued in recognition of the successful completion of the workshop and the ongoing collaboration between the two institutions.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the **Centre for Research and Development (CORD)**, University of Kashmir, in collaboration with **CSIR-Centre for Cellular and Molecular Biology (CSIR-CCMB)**, **Atal Incubation Centre - Centre for Cellular and Molecular Biology (AIC-CCMB)**, and **IKP Knowledge Park**, has successfully completed the **Establishment of the Molecular Biology Laboratory** under the framework of the Memorandum of Agreement for the **Conservation through Science and Innovation Laboratory (COSI-LAB)**.

The laboratory is dedicated to wildlife forensics and conservation, providing advanced research and training facilities to support conservation initiatives in the region.



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## TO WHOM IT MAY CONCERN

This is to certify that the **Centre for Research and Development (CORD)**, University of Kashmir, in collaboration with **CSIR-Centre for Cellular and Molecular Biology (CSIR-CCMB)**, **Atal Incubation Centre - Centre for Cellular and Molecular Biology (AIC-CCMB)**, and **IKP Knowledge Park**, has successfully undertaken and executed several activities under the framework of the Memorandum of Agreement (MoA) for the **Conservation through Science and Innovation Laboratory (COSI-LAB)**.

The completed activities include:

1. **Training Programs:** Skill development and training sessions conducted for personnel from the state forest department, police, judiciary, and enforcement agencies on wildlife forensics and crime prevention.
2. **Field Research Support:** Provision of guidance and infrastructure to innovators and start-ups associated with CSIR-CCMB, AIC-CCMB, and IKP for wildlife forensics and conservation studies.
3. **Awareness and Outreach Programs:** Organized sessions promoting innovation and entrepreneurship, with a focus on wildlife conservation.
4. **Capacity Building for Local Stakeholders:** Workshops and seminars for students, researchers, and local youth to foster participation in conservation efforts and skill enhancement.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir, in collaboration with its esteemed partner, *Panthera Group*, has successfully carried out activities under the framework of the Memorandum of Understanding.

In alignment with the purpose and objectives outlined in the MoU, the following activity was undertaken:

**Activity Title:** Workshop on Conservation Biotechnology and Wildlife Forensics

**Partners Involved:**

- *Panthera Group (PG)*
- *Centre of Research for Development (CORD), University of Kashmir*



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## **TO WHOM IT MAY CONCERN**

In line with the Memorandum of Understanding between the University of Kashmir and the Sher-i-Kashmir Institute of Medical Sciences several collaborative research initiatives were launched. These projects focused on medical sciences, utilizing both institutions' expertise and infrastructure.

Faculty from both institutions worked together on identifying and addressing critical healthcare challenges, particularly in the field of disease epidemiology and innovative medical treatments. Joint research proposals were submitted to national funding agencies, leading to the approval of research grants aimed at studying the prevalence and treatment options for chronic diseases in the Kashmir region.

### **Outcomes:**

- Two major collaborative research papers published in internationally recognized medical journals.
- Secured external funding for further research in the field of public health and medical sciences.
- Strengthened academic ties between KU and SKIMS, enhancing future collaborative research opportunities.



**Prof. Mohd Sultan Bhat**  
**Dean Research**  
**University of Kashmir**

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## **TO WHOM IT MAY CONCERN**

As part of the MoU between KU and SKIMS, a significant step was taken to share infrastructure and resources between the two institutions. This included the joint use of high-tech medical equipment and laboratory facilities. SKIMS provided access to its state-of-the-art diagnostic and research equipment, which were utilized by KU's researchers and students working on various health-related projects.

This collaboration allowed KU faculty and students to enhance their research capabilities and foster interdisciplinary learning. Additionally, both institutions conducted joint workshops to train researchers on advanced medical technologies, ensuring a knowledge exchange that enriched the scientific community at both institutions.

### **Outcomes:**

- Successful completion of joint research projects that involved shared resources, leading to groundbreaking studies in medical diagnostics.
- Hosted two training workshops on advanced medical technologies and equipment usage, with over 50 participants from both institutions.
- Enhanced the research infrastructure at KU through collaborative access to SKIMS' medical equipment.



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## **TO WHOM IT MAY CONCERN**

A faculty exchange program was organized between KU and SKIMS, facilitating knowledge exchange in the areas of medical research and education. Faculty members from both institutions participated in a series of seminars and training programs. This initiative aimed to increase faculty expertise, particularly in the field of healthcare research and the application of new medical technologies in research and clinical practice.

### **Outcomes:**

- Enhanced teaching methodologies and research techniques applied to medical education.
- Development of new curricula for medical research training at KU, incorporating insights gained from SKIMS faculty.
- Increased collaborative publications and research presentations at national conferences.



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This is to certify that the University of Kashmir, in collaboration with Arm India University Program (AUP), has successfully carried out a series of activities in line with the



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## TO WHOM IT MAY CONCERN

Memorandum of Understanding (MoU) signed between both parties. These activities have been aimed at enhancing the understanding of fundamental engineering concepts and promoting the use of Arm technology among students and faculty.

As part of the MoU, the following activities were conducted:

1. **Faculty Training and Development:** Workshops and training sessions were organized to familiarize the faculty with Arm's embedded technologies and their integration into the curriculum. These sessions aimed to improve the teaching methodologies and deepen the faculty's understanding of microprocessor intellectual property and Arm-based system-on-chip solutions.
2. **Student Engagement Programs:** The University has conducted specialized sessions for students to introduce them to Arm technology, focusing on embedded control, graphics processors, and subsystems. These programs provided students with the tools and resources necessary to explore and apply these concepts in real-world scenarios.
3. **Curriculum Enhancement:** The integration of Arm's technology into the academic curriculum has been facilitated, allowing students to work with cutting-edge tools and software. This has significantly enhanced their understanding of engineering concepts, equipping them with the skills to tackle modern technological challenges.
4. **Research Collaboration:** Collaborative research initiatives have been initiated, focusing on embedded systems and microprocessor technologies. Faculty and students from various engineering disciplines have been actively engaged in projects that utilize Arm's advanced technology solutions.

These activities have contributed to furthering the relationship between the University of Kashmir and Arm India University Program, fostering an environment of innovation, research, and technological advancement.

This certificate is issued to acknowledge the successful implementation of the activities as outlined in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir, in collaboration with Kashmir Motor Technical Training Institute, has successfully implemented a series of activities as part of the Memorandum of Understanding signed between both parties for the conduction of Skill Development Training Programs.

As part of the MoU, the following activities were conducted:

1. **Skill Development Training Programs (SDTPs):** The University of Kashmir, through its Entrepreneurship Development Cell (KUEDC), facilitated the organization and execution of SDTPs in various technical domains. These programs were aimed at equipping students with industry-relevant skills in the motor technology sector.
2. **Workshops and Technical Sessions:** Several hands-on workshops and technical training sessions were conducted by experts from KMTI to provide students with practical knowledge in automotive technology, repair, and maintenance skills.
3. **Collaboration in Curriculum Enhancement:** The curriculum for the skill development programs was developed in collaboration with KMTI to ensure alignment with industry standards and the demands of the job market.
4. **Student Certification and Placement:** Upon successful completion of the training programs, students were awarded certificates that recognized their newly acquired skills. Placement assistance was provided to participants to help them secure employment in the automotive sector.

This certificate acknowledges the successful implementation of the activities outlined in the MoU and the positive impact they have had on the skill development of students at the University of Kashmir.



Dean, Research  
University of Kashmir  
Srinagar, Jammu & Kashmir

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## TO WHOM IT MAY CONCERN

This is to certify that Kashmir Motor Technical Training Institute (KMTI) has successfully implemented the activities as per the Memorandum of Understanding (MoU) signed with the University of Kashmir (KU) for the conduction of Skill Development Training Programs (SDTPs).

Under this MoU, the following activities have been carried out:

1. **Conducting Skill Development Training Programs:** KMTI, in collaboration with KU's Entrepreneurship Development Cell (KUEDC), has facilitated specialized training programs aimed at enhancing the technical skills of students in motor technology. These programs provided valuable insights into automotive systems, diagnostics, and repair.
2. **Industry-Relevant Technical Training:** KMTI experts conducted practical training sessions, allowing students to gain hands-on experience in automotive technologies, which directly contributed to bridging the skills gap in the local automotive sector.
3. **Collaboration on Research and Development:** Both parties have also initiated joint research projects related to motor technology, which is aimed at advancing the field of automotive systems and processes.
4. **Student Empowerment and Employment Support:** KMTI has been involved in providing post-training employment support, ensuring that students are equipped with the skills necessary to pursue successful careers in the automotive industry.

This certificate recognizes the successful implementation of the activities outlined in the MoU and acknowledges the impact of these initiatives on enhancing the employability and technical expertise of students.



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## TO WHOM IT MAY CONCERN

MOU – with ICT academy

This is to certify that the University of Kashmir, through its Institute of Technology (Zakura Campus), has successfully implemented activities as part of the Memorandum of Understanding (MoU) signed with ICT Academy on the 18th day of March, 2021.

The MoU aims to foster collaboration between ICT Academy and the University to create a comprehensive ecosystem for the development of the next generation talent pool in employees, innovators, entrepreneurs, and leaders, by focusing on skill development and capacity building in various domains.

The activities conducted as part of this MoU include, but are not limited to:

1. **Faculty Development Programs:** ICT Academy has conducted various workshops and training sessions aimed at improving the teaching methodologies of faculty members, enhancing their industry readiness and teaching capabilities.
2. **Student Skill Development Programs:** A series of skill development training programs have been organized, focusing on preparing students for the challenges of the industry by developing industry-specific technical and soft skills.
3. **Entrepreneurship and Youth Empowerment Initiatives:** The University has collaborated with ICT Academy to launch entrepreneurship and youth empowerment programs, providing students with the necessary skills and mindset to become successful entrepreneurs and innovators.
4. **Industry and Academia Interaction:** Several events and sessions fostering interactions between the industry and academia have been successfully organized, contributing to the alignment of education with the needs of the industry.
5. **Digital Transformation and Research Publications:** ICT Academy and the University have worked together to promote digital literacy and transformation, enhancing the research capabilities of students and faculty and encouraging the publication of quality research.

These activities were carried out in alignment with the objectives outlined in the MoU, contributing significantly to enhancing the employability, leadership, and entrepreneurial skills of the students.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir, through its Centre for Capacity Building & Skill Development, has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the Directorate of Employment, DE&C, Ganderbal (First Party), on 28th August 2023.

The MoU pertains to the collaboration between the University of Kashmir and the Directorate of Employment, DE&C, for conducting a "Ders Making" skill training course for eligible candidates in the district of Ganderbal.

The activities carried out as part of this MoU include:

1. **Mobilization of Eligible Candidates:** The Directorate of Employment, DE&C (First Party), undertook the task of mobilizing eligible candidates by issuing public notices regarding the skill training program.
2. **Application Collection and Documentation:** The First Party received and processed applications from eligible candidates, ensuring that all relevant documents were collected and kept for record-keeping.
3. **Skill Course Implementation:** The skill training course was imparted for a minimum duration of 400 hours, as stipulated in the MoU, to enhance the skills of participants and make them industry-ready.

This certificate acknowledges that the University of Kashmir, in collaboration with the Directorate of Employment, has implemented the training program as outlined in the MoU, contributing significantly to the skill development and empowerment of candidates in the Ganderbal district.



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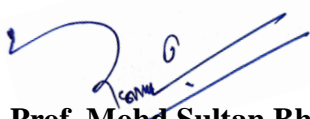
## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the National Innovation Foundation (NIF), Gandhinagar, on 6th October 2021.

The MoU focuses on strengthening grassroots technological innovations and traditional knowledge, contributing to the promotion of creativity and knowledge-based societal development. The activities carried out under the MoU are as follows:

1. **Grassroots Innovation Initiatives:** The University of Kashmir collaborated with NIF to foster and support grassroots technological innovations, providing a platform for researchers and innovators to showcase their work.
2. **Traditional Knowledge Preservation:** The University actively participated in programs aimed at preserving and promoting outstanding traditional knowledge, which aligns with NIF's mission to highlight and protect such knowledge.
3. **Workshops and Seminars:** The University of Kashmir organized workshops and seminars for students, faculty, and innovators to discuss and promote grassroots technological innovations and traditional knowledge. These events facilitated knowledge exchange and collaboration.
4. **Research and Development Collaboration:** Collaborative efforts were made to support research and development initiatives that address societal needs, with a focus on innovation and knowledge dissemination.

This certificate acknowledges that the University of Kashmir has successfully implemented the activities specified in the MoU with NIF, contributing to the enhancement of grassroots innovation and traditional knowledge in the region.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the Foundation for Innovation & Research in Science & Technology (FIRST) on 26th September 2023. The MoU focused on co-incubation and the promotion of technology-based start-ups.

The activities carried out under this MoU are as follows:

1. **Start-up Ecosystem Development:** The University of Kashmir has actively collaborated with FIRST to create a conducive environment for start-ups, fostering innovation and entrepreneurship among students, faculty, and researchers.
2. **Mentoring and Capacity Building:** The University, in collaboration with FIRST, conducted training programs, workshops, and mentoring sessions to guide emerging start-ups on aspects like legal, financial, and technical support.
3. **Networking and Collaboration:** The University of Kashmir facilitated networking between start-ups, industry leaders, financial institutions, and academia to ensure the growth and sustainability of innovative start-up ventures.
4. **Incubation and Support Services:** The University of Kashmir, through its collaboration with FIRST, provided incubation support to start-ups, offering resources and a structured environment for growth, research, and commercialization.

This certificate affirms that the University of Kashmir has implemented the activities in alignment with the objectives outlined in the MoU with FIRST, contributing to the development of a vibrant start-up ecosystem.



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**TO WHOM IT MAY CONCERN**

This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Agreement (MoA) signed with Montana Tech, USA. The MoA aims to enhance academic, research, and educational cooperation between the two institutions.

The following activities have been carried out under this MoA:

1. **Faculty and Staff Exchange:** The University of Kashmir and Montana Tech have facilitated the exchange of faculty and staff, fostering cross-institutional collaboration and knowledge sharing.
2. **Student Exchange Programs:** Graduate and undergraduate students from both universities have participated in exchange programs, enabling students to gain international exposure and academic experience in fields of mutual interest.
3. **Joint Academic Meetings and Research Cooperation:** The two universities have organized joint bilateral academic meetings, strengthening their partnership and promoting research collaborations in areas of mutual interest.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir (Mentor) has successfully implemented the activities as outlined in the Memorandum of Understanding (MoU) signed with Govt. Degree College, Bomai (Mentee) in 2019. The MoU aims to provide mentoring support, fostering academic development and strengthening institutional collaborations.

The following activities have been carried out under this MoU:

1. **Mentorship Programs:** The University of Kashmir has provided academic and administrative mentorship to Govt. Degree College, Bomai, helping to enhance the quality of education and institutional development.
2. **Student Support Programs:** Academic guidance, career counseling, and various student support initiatives were organized to improve student engagement and learning outcomes at Govt. Degree College, Bomai.
3. **Collaborative Research Initiatives:** Joint research activities and projects were initiated between the University of Kashmir and Govt. Degree College, Bomai, promoting knowledge sharing and academic collaboration.

This certificate serves as proof of the successful implementation of the MoU activities between the University of Kashmir and Govt. Degree College, Bomai, contributing to the academic and institutional growth of both parties.



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**University of Kashmir**

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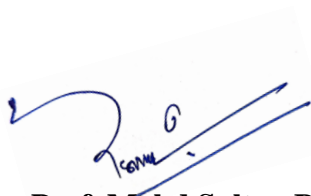
## **TO WHOM IT MAY CONCERN**

This is to certify that the Centre for Central Asian Studies (CCAS), University of Kashmir, has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the India Central Asia Foundation (ICAF), New Delhi, India.

The MoU, signed between the two parties, aimed to enhance academic, research, and cultural exchanges between India and Central Asia. The following activities have been carried out under the MoU:

1. **Scholarly Exchanges**
2. **Joint Research Initiatives**
3. **Workshops and Seminars**
4. **Cultural Exchange Programs**
5. **Capacity Building Programs**

This certificate serves as proof of the successful implementation of the MoU activities, contributing to the academic, cultural, and research development between the India Central Asia Foundation and the Centre for Central Asian Studies, University of Kashmir.



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**University of Kashmir**

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**TO WHOM IT MAY CONCERN**

This is to certify that the Directorate of Lifelong Learning (DLL), University of Kashmir, has successfully implemented the Papier Mâché course in collaboration with TATA Advanced System Ltd (TASL). The course, launched for 25 widows, aims to provide skill-based training for self-employment, improving their socio-economic status.

The collaboration has contributed to the empowerment of marginalized groups, providing vocational skills and real-world exposure for social integration and income generation.



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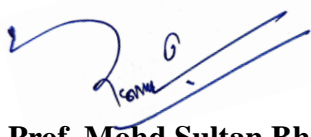
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## TO WHOM IT MAY CONCERN

This is to certify that the Directorate of Lifelong Learning (DLL), University of Kashmir, has successfully implemented the activities outlined in the collaboration with TATA Advanced System Ltd (TASL) for the launch of the Papier Mâché course. This collaboration aims to provide skill-based training and empower disadvantaged groups, particularly widows, through vocational courses.

The following activities have been carried out under this partnership:

1. **Launch of Papier Mâché Course:** A specialized course on Papier Mâché was launched in collaboration with TASL, aimed at providing vocational training to 25 poor widows in the first phase. The course is designed to generate self-employment opportunities, enabling participants to create income-generating activities at the household level.
2. **Empowerment of Widows:** The program focuses on uplifting widows, who face significant social and economic challenges. Through this skill-based course, the participants were trained to develop new competencies, thereby improving their socio-economic status and contributing to the community's development.
3. **Social Integration and Awareness:** The collaboration addressed the societal stigma attached to widows and aimed at their social integration. The initiative focused on empowering them with skills that will help them reintegrate into society with dignity and confidence, elevating their self-esteem and social standing.
4. **Capacity Building for Self-Employment:** The program was designed to equip participants with the skills necessary for self-employment, helping them improve their livelihoods through the generation of income. This initiative contributes to the broader goal of poverty alleviation and social upliftment of marginalized groups.



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**TO WHOM IT MAY CONCERN**

This is to certify that the University of Kashmir has successfully implemented the Memorandum of Understanding (MoU) with DeepMind Innovations Private Limited,. The collaboration focuses on STRIBES, a virtual platform designed to bridge industry-academia relations for the benefit of students.

As part of this initiative, the University has encouraged student participation in various industry engagement activities, including leadership talks, internships, and placement drives. Additionally, the University has facilitated the use of its logo and name for marketing purposes, as agreed in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that under the Memorandum of Understanding (MoU) signed between the University of Kashmir, Tata Advanced Systems Limited, and the Central Reserve Police Force (CRPF), the following activities have been carried out:

1. **Industry-Academia Collaboration:**

The University facilitated the participation of students in industry events and placement drives conducted by Tata Advanced Systems. This collaboration helped students gain insight into the aerospace and defense industry.

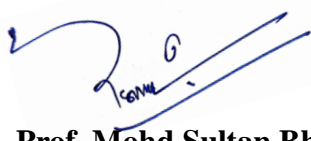
2. **Internships and Career Development:**

Students were provided opportunities to apply for internships and projects under the partnership with Tata Advanced Systems and CRPF, offering real-world experience in the field.

3. **Promotion of Defense Careers:**

The University supported CRPF's initiatives to encourage students, particularly from the Jammu & Kashmir region, to pursue careers in defense and internal security, through workshops and seminars.

These activities have contributed to strengthening the collaboration between academia and industry, with a focus on skilling the youth for future opportunities in aerospace, defense, and internal security sectors.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities mentioned below have been carried out in accordance with the Memorandum of Understanding (MoU) signed between the University of Kashmir and Tata Consultancy Services Limited (TCS), as per the agreement dated **09-Feb-2022**. The following activities have been implemented successfully:

1. **Collaborative Skill Development Programs:**

The University of Kashmir, in collaboration with TCS, organized multiple skill enhancement sessions focused on IT and business technologies. These sessions were designed to equip students with industry-specific skills.

2. **Placement and Internship Drives:**

In line with the MoU, placement drives and internship opportunities were facilitated for students in the IT sector, particularly in Tata Consultancy Services (TCS). These programs provided students with valuable exposure to the corporate environment and career opportunities.

3. **Career Counseling and Workshops:**

The University conducted career counseling sessions, in partnership with TCS, aimed at preparing students for the competitive job market. Workshops on industry trends, resume-building, and interview skills were also held.

4. **Industry-Academia Collaboration:**

The MoU has led to active industry-academia collaboration, where students were provided with practical insights into the IT industry through lectures, guest speakers from TCS, and collaborative research projects.

These activities have been instrumental in enhancing the professional growth of students, fostering partnerships between the University and the industry, and supporting the overall objective of skilling students for better job prospects in the IT sector.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between **Tata Advanced Systems Limited, Central Reserve Police Force (CRPF)**, and **University of Kashmir** signed on **March [Insert Year]**:

1. **Aerospace and Defense Industry Engagement:**

In collaboration with Tata Advanced Systems Limited, students of the University of Kashmir have been exposed to the aerospace and defense manufacturing industry through guest lectures, workshops, and collaborative projects. These activities were designed to provide students with insights into the sector and enhance their career prospects.

2. **Collaborative Research Projects:**

The MoU facilitated collaborative research between the University of Kashmir and the partners, particularly in the areas of defense technology, security studies, and community development. These research initiatives have contributed significantly to academic and practical advancements in related fields.

3. **Internship and Placement Opportunities:**

As part of the collaboration, internship opportunities were offered to students in the aerospace and defense sectors, providing them with hands-on industry experience. Placement drives were organized, where eligible students were recruited by Tata Advanced Systems Limited and CRPF.

These activities have been executed successfully in line with the objectives of the MoU, and their implementation has contributed positively to the professional growth of students and strengthened the industry-academia collaboration.



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**TO WHOM IT MAY CONCERN**

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between **Tata Advanced Systems Limited, Central Reserve Police Force (CRPF)**, and **University of Kashmir** signed on **March [Insert Year]**:

1. **Community Outreach and Career Development:**

The CRPF, as part of the MoU, conducted several community outreach programs in Jammu & Kashmir, focusing on encouraging youth to pursue careers in security forces. These initiatives aimed at promoting social harmony and national security have been integral to our partnership.

2. **Skill Development and Training:**

Tata Advanced Systems Limited and CRPF, together with the University, organized skill development workshops targeting students to build competencies in the aerospace and defense sectors. These workshops focused on both theoretical knowledge and practical skill development.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between the **Centre for Career Planning and Counselling (CCPC)**, **University of Kashmir (UOK)**, and the **Increasing Diversity by Increasing Access to Legal Education (IDIA)** signed on **31st July 2024**:

1. **Identification of Economically Weaker Students**
2. **Sponsorships and Scholarships**
3. **Mentorship and Career Development**
4. **Community Outreach and Social Responsibility**

These activities have been implemented successfully in line with the objectives of the MoU, contributing positively to the professional and educational development of students from economically disadvantaged backgrounds and expanding opportunities for them in the legal field.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between the **University of Kashmir (UoK)** and the **Central University of Kashmir (CUK)**, executed on **27th January 2020**:

1. **Access to Library Resources and Services:**

As per the MoU, the University of Kashmir (UoK) has facilitated access to its library information resources, services, and facilities to the enrolled students, research scholars, and staff (teaching and non-teaching) of the **Central University of Kashmir (CUK)**. This collaboration aimed to enhance the academic research and learning experience by providing a wider array of resources to the users of both institutions.

2. **Shared Use of Academic Resources:**

The sharing of academic materials, journals, e-books, and research papers between the two institutions has been actively promoted. This initiative allowed students and faculty members from both universities to access and utilize each other's digital and physical library collections, fostering a broader academic environment and collaboration.

3. **Collaborative Research and Scholarly Engagement:**

Joint workshops and seminars were organized, utilizing the resources from both universities to promote collaborative research. These activities helped in improving the research capabilities of both institutions, providing a platform for interaction between the research scholars and faculty of the two universities.

4. **Library Resource Awareness Programs:**

Various awareness programs and training sessions have been conducted for the users from both universities to familiarize them with the available library resources and services. These programs aimed to enhance the effectiveness of library usage, including research database access, e-journal subscriptions, and inter-library loan systems.

5. **Technological Integration for Resource Sharing:**

Both universities have worked together to integrate technological platforms that facilitate seamless access to the library resources. This includes developing shared online portals for easy access to e-books, journals, and research publications from the libraries of both institutions.

The activities mentioned above were successfully implemented in line with the objectives of the MoU, which aimed to enhance the academic experience of both the University of Kashmir and Central University of Kashmir by providing common access to their library resources.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities related to the **Memorandum of Understanding (MoU)** between **University of Kashmir** and **Islamic University of Science and Technology (IUST)** have been diligently carried out as part of our academic and research initiatives.

The MoU, signed on **[Insert Date of MoU]**, outlined mutual cooperation in sharing and utilizing library resources, services, and other academic activities. Under the provisions of the MoU, several important activities have been conducted as follows:

**1. Access to Library Resources and Services:**

- Both universities have provided reciprocal access to their central library resources, facilities, and online information resources to students, research scholars, and faculty members.
- Specific arrangements were made for the use of online databases, physical library resources, and Braille resources for visually impaired users.

**2. Awareness Programs and Workshops:**

- Joint awareness programs and workshops were organized for students, research scholars, and faculty members. These programs covered various aspects of library resource utilization, research methodologies, and academic collaborations.

We hereby confirm that all the activities listed above have been carried out in accordance with the MoU, and they contribute to the enhancement of academic and research outcomes at both institutions. These initiatives are part of our ongoing commitment to fostering academic partnerships and improving the quality of research and education.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities outlined in the Memorandum of Understanding (MoU) between the **School of Law, University of Kashmir** and the **School of Legal Studies, Central University of Kashmir** have been duly carried out in accordance with the objectives set forth in the agreement.

The following key activities related to the MoU have been successfully implemented:

**Collaborative Research Initiatives:** Joint research projects have been initiated between the two institutions, particularly focusing on contemporary legal issues and policy development. Scholars from both institutions have actively engaged in these projects including **Faculty Exchange Programs, Student Exchange and Internship Opportunities, Moot Court Competitions and Workshops and Legal Literacy and Outreach Programs**

We are confident that the continued collaboration between the **School of Law, University of Kashmir** and the **School of Legal Studies, Central University of Kashmir** will further enhance the academic and research endeavors of both institutions, contributing significantly to the field of legal studies.



**Prof. Mohd Sultan Bhat**  
**Dean Research**  
**University of Kashmir**

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## **TO WHOM IT MAY CONCERN**

This is to certify that the Memorandum of Understanding (MOU) between the University of Kashmir and the University of Ladakh has been actively implemented. Several academic and research activities have been conducted in alignment with the objectives outlined in the MOU. These activities include:

- Joint conferences, workshops, and seminars involving faculty members from both universities.
- Collaborative research initiatives, including the joint supervision of research projects.
- Exchange programs for faculty, scholars, and students, facilitating access to each other's academic and research infrastructure.
- Visits by faculty for lectures and research collaborations.
- Shared academic resources and facilities, including libraries and laboratories.

These initiatives are in direct support of the goal to enhance academic excellence and foster mutual growth between the two institutions.



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**TO WHOM IT MAY CONCERN**

This is to confirm that the Memorandum of Understanding (MOU) between the University of Kashmir and Montana Technological University has been effectively implemented. The following activities have been carried out in accordance with the provisions of the MOU:

- Exchange of faculty and staff between the two institutions for academic collaboration.
- Exchange of graduate and undergraduate students for mutual educational benefit.
- Bilateral academic meetings, fostering discussions on joint research and collaborative projects.
- Joint supervision of students in various degree programs.
- Exchange of academic materials and relevant information to support mutual learning and knowledge sharing.
- Short-term courses offered by visiting faculty from each institution.
- Affiliate faculty status granted to eligible faculty members.

These collaborative initiatives are a direct reflection of the ongoing partnership aimed at fostering educational excellence and mutual development.



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**University of Kashmir**



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## TO WHOM IT MAY CONCERN

**Date:** October 1, 2023

This is to certify that under the **GATI Pilot Project (Gender Advancement for Transforming Institutions)** funded by the **Department of Science & Technology, Ministry of Science and Technology, Government of India**, the **University of Kashmir** successfully organized multiple meetings and interactive sessions in **September 2023** to advance gender equity in academic and research domains.

### **Details of Activities:**

1. A series of departmental meetings were held to identify and address gender-specific challenges faced by faculty members and researchers.
2. A focused discussion with senior administrators and policymakers on implementing institutional reforms to promote gender equity.
3. Collaborative sessions with faculty from partner institutions to strategize the integration of gender-sensitive practices across academic programs.
4. An awareness meeting for researchers and students to discuss the importance of inclusivity in science and research.

### **Outcome:**

These activities provided actionable insights and reinforced institutional commitment to gender advancement. Key takeaways included drafting an inclusive framework for policy reform, initiating mentorship programs for women in STEM, and fostering collaboration for sustainable gender-sensitive research practices.



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**TO WHOM IT MAY CONCERN**

**Date:** April 20, 2023

This is to certify that under the **GATI Pilot Project (Gender Advancement for Transforming Institutions)** funded by the **Department of Science & Technology, Ministry of Science and Technology, Government of India**, the **University of Kashmir** successfully organized a **Workshop on Gender Advancement Strategies** on **April 15, 2023**, at the University Campus.

**Details of Activities:**

1. The workshop aimed to disseminate key insights gained during the study visit to UK institutions.
2. Prominent speakers, including Dr. Rabia Hamid and representatives from partner institutions, shared their expertise on gender equity.
3. The sessions covered various topics, including gender-sensitive research practices, leadership development, and reforms for institutional policies promoting gender equality.

**Outcome:**

The workshop witnessed enthusiastic participation from over 50 faculty members and researchers. As a result, a comprehensive **Gender Advancement Policy** was drafted for the University of Kashmir to promote inclusivity and gender balance across academic and research domains.



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## TO WHOM IT MAY CONCERN

**Date:** September 25, 2023

This is to certify that under the Memorandum of Understanding between the **University of Kashmir, Srinagar, UT of J&K (India)** and **Ecole Pratique des Hautes Etudes, PSL University, Paris, France**, the University of Kashmir successfully co-organized the **Conference Day: Connecting Megalithic Cultures in South Asia** on **December 4, 2018**, at **Maison de l'Asie, Paris**.

### **Details of Activity:**

1. The conference aimed to explore and connect megalithic cultures in South Asia, focusing on burial practices and ancient traditions.
2. The program included scholarly presentations and discussions by prominent researchers, including Dr. M. Ajmal Shah from the University of Kashmir.
3. Topics covered included the megalithic phenomenon in South India, northern Pakistan, and comparative insights from contexts outside South Asia.

### **Outcome:**

The event facilitated an in-depth academic exchange, fostered international collaboration, and contributed to the understanding of South Asia's megalithic cultural heritage. It also strengthened the academic ties between the University of Kashmir and PSL University, Paris, in alignment with the objectives of the MoU.



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**TO WHOM IT MAY CONCERN**

**Date:** October 10, 2023

This is to certify that under the **Memorandum of Understanding (MoU)** signed between the **Centre for Disability Research and Training (CDRT), Kirori Mal College, University of Delhi**, and the **Department of English, University of Kashmir**, a **Collaborative Research Workshop** was organized on **September 15, 2023**, at the University of Kashmir.

**Details:**

The workshop focused on disability studies, with faculty and students engaging in discussions on inclusive education and disability representation in literature.

**Outcome:**

The event initiated a joint research project on "Representation of Disability in South Asian Literature."



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**TO WHOM IT MAY CONCERN**

**Date:** October 10, 2023

This is to certify that under the **Memorandum of Understanding (MoU)** signed between the **Centre for Disability Research and Training (CDRT), Kirori Mal College, University of Delhi**, and the **Department of English, University of Kashmir**, a **Student Exchange Seminar** was conducted on **September 25, 2023**, at Kirori Mal College, University of Delhi.

**Details:**

The seminar facilitated student presentations and discussions on inclusive education and disability studies.

**Outcome:**

The event strengthened collaboration and led to the creation of a joint resource repository on disability studies.



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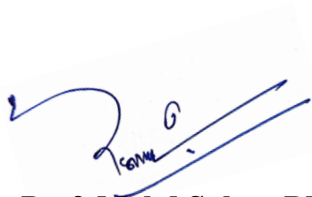
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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir** has successfully carried out the activity of **air quality monitoring and data collection** as part of the **National Clean Air Programme**, under the Memorandum of Understanding (MoU) signed on **26th March 2021** between the **Jammu & Kashmir Pollution Control Committee, Urban Local Bodies** (Srinagar Municipal Corporation and Jammu Municipal Corporation), and **Institutes of Repute (the University of Kashmir and Central University of Jammu)**.

The activity was undertaken to assess the air quality in the regions of Jammu and Srinagar, contributing to the formulation of action plans aimed at improving air quality as outlined in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir** has successfully conducted the activity of **mentoring and providing entrepreneurship support to start-up companies** under the scope and objectives outlined in the **Memorandum of Understanding** signed between the Parties.

As part of this collaboration:

1. Start-up companies were provided **mentorship, technical guidance, and access to resources** to enhance their business operations.
2. **Workshops and interactive sessions** were conducted to develop entrepreneurial skills among incubated start-ups, fostering innovation and problem-solving approaches.
3. Joint efforts were undertaken to **evaluate and refine business plans** for start-ups, ensuring sustainability and growth.

These activities align with the framework of cooperation established in the MoU to develop an ecosystem of entrepreneurship, benefiting start-ups incubated under either Party. All actions were carried out on a non-financial basis, adhering to the principles of equality and reciprocity.



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**TO WHOM IT MAY CONCERN**

This is to certify that the **Department of Social Work, University of Kashmir**, has successfully conducted the activity of **Impact Assessment of the "Upgradation of 10 Army Goodwill Schools in Jammu and Kashmir – Introduction of Digital Learning Solutions"** under the framework established by the **Memorandum of Understanding**, between Power Grid Corporation of India Ltd. and the University of Kashmir.

As part of this collaboration:

1. An **Impact Assessment Report** was prepared, analyzing the outcomes of digital learning solutions implemented in Army Goodwill Schools.
2. The assessment included **on-site visits, stakeholder interviews, and analysis of educational outcomes** in targeted schools.
3. The final report, inclusive of recommendations for further improvements, was submitted as per the prescribed format of the First Party.

This activity demonstrates the University's commitment to fulfilling the objectives outlined



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## TO WHOM IT MAY CONCERN

This is to certify that the **Department of Social Work, University of Kashmir**, has carried out the activity of **Stakeholder Training and Feedback Collection** in alignment with the objectives of the **Memorandum of Understanding**, between Power Grid Corporation of India Ltd. and the University of Kashmir.

Key details of the activity include:

1. Conducting **training sessions for teachers and administrators** in Army Goodwill Schools to enhance their capabilities in utilizing digital learning solutions.
2. Gathering **structured feedback from students, teachers, and parents** on the effectiveness of the digital classrooms introduced under the CSR initiative.
3. Preparing and submitting a detailed **feedback and improvement plan** to the First Party.



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## TO WHOM IT MAY CONCERN

This is to certify that the **University of Kashmir**, in accordance with the **Memorandum of Understanding (MOU)** signed with **Swarnim Gujarat Sports University**, has successfully conducted the following activity:

**Activity Title:** Joint Workshop on Sports Science and Research Development

**Location:** University of Kashmir, Srinagar

**Purpose:** The workshop aimed to promote academic collaboration and research excellence in the fields of sports science and physical education, as well as to strengthen the partnership between the two institutions, in line with the objectives outlined in the MOU.

**Activity Overview:** The workshop included key sessions on sports science advancements, research methodologies, and collaborative initiatives. Faculty members and students from both universities actively participated and contributed to discussions.

**Outcome:** The event fostered increased academic engagement and laid the foundation for future joint research projects and training programs. The cooperation between the two universities has advanced the shared goals of enhancing research capabilities and competitive sports initiatives.

This certificate is issued in recognition of the successful completion of the workshop and the ongoing collaboration between the two institutions.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the **Centre for Research and Development (CORD)**, University of **Kashmir**, in collaboration with **CSIR-Centre for Cellular and Molecular Biology (CSIR-CCMB)**, **Atal Incubation Centre - Centre for Cellular and Molecular Biology (AIC-CCMB)**, and **IKP Knowledge Park**, has successfully completed the **Establishment of the Molecular Biology Laboratory** under the framework of the Memorandum of Agreement for the **Conservation through Science and Innovation Laboratory (COSI-LAB)**.

The laboratory is dedicated to wildlife forensics and conservation, providing advanced research and training facilities to support conservation initiatives in the region.



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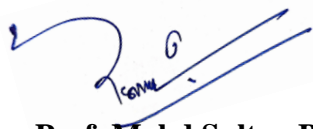
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## TO WHOM IT MAY CONCERN

This is to certify that the **Centre for Research and Development (CORD)**, University of Kashmir, in collaboration with **CSIR-Centre for Cellular and Molecular Biology (CSIR-CCMB)**, **Atal Incubation Centre - Centre for Cellular and Molecular Biology (AIC-CCMB)**, and **IKP Knowledge Park**, has successfully undertaken and executed several activities under the framework of the Memorandum of Agreement (MoA) for the **Conservation through Science and Innovation Laboratory (COSI-LAB)**.

The completed activities include:

1. **Training Programs:** Skill development and training sessions conducted for personnel from the state forest department, police, judiciary, and enforcement agencies on wildlife forensics and crime prevention.
2. **Field Research Support:** Provision of guidance and infrastructure to innovators and start-ups associated with CSIR-CCMB, AIC-CCMB, and IKP for wildlife forensics and conservation studies.
3. **Awareness and Outreach Programs:** Organized sessions promoting innovation and entrepreneurship, with a focus on wildlife conservation.
4. **Capacity Building for Local Stakeholders:** Workshops and seminars for students, researchers, and local youth to foster participation in conservation efforts and skill enhancement.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir, in collaboration with its esteemed partner, *Panthera Group*, has successfully carried out activities under the framework of the Memorandum of Understanding.

In alignment with the purpose and objectives outlined in the MoU, the following activity was undertaken:

**Activity Title:** Workshop on Conservation Biotechnology and Wildlife Forensics

**Partners Involved:**

- *Panthera Group (PG)*
- *Centre of Research for Development (CORD), University of Kashmir*



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**Dean Research**  
**University of Kashmir**

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## **TO WHOM IT MAY CONCERN**

In line with the Memorandum of Understanding between the University of Kashmir and the Sher-i-Kashmir Institute of Medical Sciences several collaborative research initiatives were launched. These projects focused on medical sciences, utilizing both institutions' expertise and infrastructure.

Faculty from both institutions worked together on identifying and addressing critical healthcare challenges, particularly in the field of disease epidemiology and innovative medical treatments. Joint research proposals were submitted to national funding agencies, leading to the approval of research grants aimed at studying the prevalence and treatment options for chronic diseases in the Kashmir region.

### **Outcomes:**

- Two major collaborative research papers published in internationally recognized medical journals.
- Secured external funding for further research in the field of public health and medical sciences.
- Strengthened academic ties between KU and SKIMS, enhancing future collaborative research opportunities.



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## **TO WHOM IT MAY CONCERN**

As part of the MoU between KU and SKIMS, a significant step was taken to share infrastructure and resources between the two institutions. This included the joint use of high-tech medical equipment and laboratory facilities. SKIMS provided access to its state-of-the-art diagnostic and research equipment, which were utilized by KU's researchers and students working on various health-related projects.

This collaboration allowed KU faculty and students to enhance their research capabilities and foster interdisciplinary learning. Additionally, both institutions conducted joint workshops to train researchers on advanced medical technologies, ensuring a knowledge exchange that enriched the scientific community at both institutions.

### **Outcomes:**

- Successful completion of joint research projects that involved shared resources, leading to groundbreaking studies in medical diagnostics.
- Hosted two training workshops on advanced medical technologies and equipment usage, with over 50 participants from both institutions.
- Enhanced the research infrastructure at KU through collaborative access to SKIMS' medical equipment.



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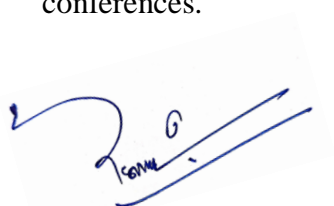
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## **TO WHOM IT MAY CONCERN**

A faculty exchange program was organized between KU and SKIMS, facilitating knowledge exchange in the areas of medical research and education. Faculty members from both institutions participated in a series of seminars and training programs. This initiative aimed to increase faculty expertise, particularly in the field of healthcare research and the application of new medical technologies in research and clinical practice.

### **Outcomes:**

- Enhanced teaching methodologies and research techniques applied to medical education.
- Development of new curricula for medical research training at KU, incorporating insights gained from SKIMS faculty.
- Increased collaborative publications and research presentations at national conferences.



**Prof. Mohd Sultan Bhat**  
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This is to certify that the University of Kashmir, in collaboration with Arm India University Program (AUP), has successfully carried out a series of activities in line with the



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## TO WHOM IT MAY CONCERN

Memorandum of Understanding (MoU) signed between both parties. These activities have been aimed at enhancing the understanding of fundamental engineering concepts and promoting the use of Arm technology among students and faculty.

As part of the MoU, the following activities were conducted:

1. **Faculty Training and Development:** Workshops and training sessions were organized to familiarize the faculty with Arm's embedded technologies and their integration into the curriculum. These sessions aimed to improve the teaching methodologies and deepen the faculty's understanding of microprocessor intellectual property and Arm-based system-on-chip solutions.
2. **Student Engagement Programs:** The University has conducted specialized sessions for students to introduce them to Arm technology, focusing on embedded control, graphics processors, and subsystems. These programs provided students with the tools and resources necessary to explore and apply these concepts in real-world scenarios.
3. **Curriculum Enhancement:** The integration of Arm's technology into the academic curriculum has been facilitated, allowing students to work with cutting-edge tools and software. This has significantly enhanced their understanding of engineering concepts, equipping them with the skills to tackle modern technological challenges.
4. **Research Collaboration:** Collaborative research initiatives have been initiated, focusing on embedded systems and microprocessor technologies. Faculty and students from various engineering disciplines have been actively engaged in projects that utilize Arm's advanced technology solutions.

These activities have contributed to furthering the relationship between the University of Kashmir and Arm India University Program, fostering an environment of innovation, research, and technological advancement.

This certificate is issued to acknowledge the successful implementation of the activities as outlined in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir, in collaboration with Kashmir Motor Technical Training Institute, has successfully implemented a series of activities as part of the Memorandum of Understanding signed between both parties for the conduction of Skill Development Training Programs.

As part of the MoU, the following activities were conducted:

1. **Skill Development Training Programs (SDTPs):** The University of Kashmir, through its Entrepreneurship Development Cell (KUEDC), facilitated the organization and execution of SDTPs in various technical domains. These programs were aimed at equipping students with industry-relevant skills in the motor technology sector.
2. **Workshops and Technical Sessions:** Several hands-on workshops and technical training sessions were conducted by experts from KMTI to provide students with practical knowledge in automotive technology, repair, and maintenance skills.
3. **Collaboration in Curriculum Enhancement:** The curriculum for the skill development programs was developed in collaboration with KMTI to ensure alignment with industry standards and the demands of the job market.
4. **Student Certification and Placement:** Upon successful completion of the training programs, students were awarded certificates that recognized their newly acquired skills. Placement assistance was provided to participants to help them secure employment in the automotive sector.

This certificate acknowledges the successful implementation of the activities outlined in the MoU and the positive impact they have had on the skill development of students at the University of Kashmir.



Dean, Research  
University of Kashmir  
Srinagar, Jammu & Kashmir

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## TO WHOM IT MAY CONCERN

This is to certify that Kashmir Motor Technical Training Institute (KMTI) has successfully implemented the activities as per the Memorandum of Understanding (MoU) signed with the University of Kashmir (KU) for the conduction of Skill Development Training Programs (SDTPs).

Under this MoU, the following activities have been carried out:

1. **Conducting Skill Development Training Programs:** KMTI, in collaboration with KU's Entrepreneurship Development Cell (KUEDC), has facilitated specialized training programs aimed at enhancing the technical skills of students in motor technology. These programs provided valuable insights into automotive systems, diagnostics, and repair.
2. **Industry-Relevant Technical Training:** KMTI experts conducted practical training sessions, allowing students to gain hands-on experience in automotive technologies, which directly contributed to bridging the skills gap in the local automotive sector.
3. **Collaboration on Research and Development:** Both parties have also initiated joint research projects related to motor technology, which is aimed at advancing the field of automotive systems and processes.
4. **Student Empowerment and Employment Support:** KMTI has been involved in providing post-training employment support, ensuring that students are equipped with the skills necessary to pursue successful careers in the automotive industry.

This certificate recognizes the successful implementation of the activities outlined in the MoU and acknowledges the impact of these initiatives on enhancing the employability and technical expertise of students.



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## TO WHOM IT MAY CONCERN

MOU – with ICT academy

This is to certify that the University of Kashmir, through its Institute of Technology (Zakura Campus), has successfully implemented activities as part of the Memorandum of Understanding (MoU) signed with ICT Academy on the 18th day of March, 2021.

The MoU aims to foster collaboration between ICT Academy and the University to create a comprehensive ecosystem for the development of the next generation talent pool in employees, innovators, entrepreneurs, and leaders, by focusing on skill development and capacity building in various domains.

The activities conducted as part of this MoU include, but are not limited to:

1. **Faculty Development Programs:** ICT Academy has conducted various workshops and training sessions aimed at improving the teaching methodologies of faculty members, enhancing their industry readiness and teaching capabilities.
2. **Student Skill Development Programs:** A series of skill development training programs have been organized, focusing on preparing students for the challenges of the industry by developing industry-specific technical and soft skills.
3. **Entrepreneurship and Youth Empowerment Initiatives:** The University has collaborated with ICT Academy to launch entrepreneurship and youth empowerment programs, providing students with the necessary skills and mindset to become successful entrepreneurs and innovators.
4. **Industry and Academia Interaction:** Several events and sessions fostering interactions between the industry and academia have been successfully organized, contributing to the alignment of education with the needs of the industry.
5. **Digital Transformation and Research Publications:** ICT Academy and the University have worked together to promote digital literacy and transformation, enhancing the research capabilities of students and faculty and encouraging the publication of quality research.

These activities were carried out in alignment with the objectives outlined in the MoU, contributing significantly to enhancing the employability, leadership, and entrepreneurial skills of the students.



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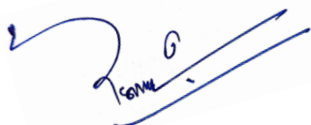
This is to certify that the University of Kashmir, through its Centre for Capacity Building & Skill Development, has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the Directorate of Employment, DE&C, Ganderbal (First Party), on 28th August 2023.

The MoU pertains to the collaboration between the University of Kashmir and the Directorate of Employment, DE&C, for conducting a "Ders Making" skill training course for eligible candidates in the district of Ganderbal.

The activities carried out as part of this MoU include:

1. **Mobilization of Eligible Candidates:** The Directorate of Employment, DE&C (First Party), undertook the task of mobilizing eligible candidates by issuing public notices regarding the skill training program.
2. **Application Collection and Documentation:** The First Party received and processed applications from eligible candidates, ensuring that all relevant documents were collected and kept for record-keeping.
3. **Skill Course Implementation:** The skill training course was imparted for a minimum duration of 400 hours, as stipulated in the MoU, to enhance the skills of participants and make them industry-ready.

This certificate acknowledges that the University of Kashmir, in collaboration with the Directorate of Employment, has implemented the training program as outlined in the MoU, contributing significantly to the skill development and empowerment of candidates in the Ganderbal district.



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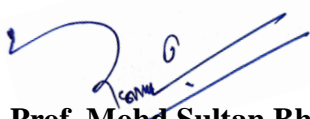
## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the National Innovation Foundation (NIF), Gandhinagar, on 6th October 2021.

The MoU focuses on strengthening grassroots technological innovations and traditional knowledge, contributing to the promotion of creativity and knowledge-based societal development. The activities carried out under the MoU are as follows:

1. **Grassroots Innovation Initiatives:** The University of Kashmir collaborated with NIF to foster and support grassroots technological innovations, providing a platform for researchers and innovators to showcase their work.
2. **Traditional Knowledge Preservation:** The University actively participated in programs aimed at preserving and promoting outstanding traditional knowledge, which aligns with NIF's mission to highlight and protect such knowledge.
3. **Workshops and Seminars:** The University of Kashmir organized workshops and seminars for students, faculty, and innovators to discuss and promote grassroots technological innovations and traditional knowledge. These events facilitated knowledge exchange and collaboration.
4. **Research and Development Collaboration:** Collaborative efforts were made to support research and development initiatives that address societal needs, with a focus on innovation and knowledge dissemination.

This certificate acknowledges that the University of Kashmir has successfully implemented the activities specified in the MoU with NIF, contributing to the enhancement of grassroots innovation and traditional knowledge in the region.



**Prof. Mohd Sultan Bhat**  
**Dean Research**  
**University of Kashmir**

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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the Foundation for Innovation & Research in Science & Technology (FIRST) on 26th September 2023. The MoU focused on co-incubation and the promotion of technology-based start-ups.

The activities carried out under this MoU are as follows:

1. **Start-up Ecosystem Development:** The University of Kashmir has actively collaborated with FIRST to create a conducive environment for start-ups, fostering innovation and entrepreneurship among students, faculty, and researchers.
2. **Mentoring and Capacity Building:** The University, in collaboration with FIRST, conducted training programs, workshops, and mentoring sessions to guide emerging start-ups on aspects like legal, financial, and technical support.
3. **Networking and Collaboration:** The University of Kashmir facilitated networking between start-ups, industry leaders, financial institutions, and academia to ensure the growth and sustainability of innovative start-up ventures.
4. **Incubation and Support Services:** The University of Kashmir, through its collaboration with FIRST, provided incubation support to start-ups, offering resources and a structured environment for growth, research, and commercialization.

This certificate affirms that the University of Kashmir has implemented the activities in alignment with the objectives outlined in the MoU with FIRST, contributing to the development of a vibrant start-up ecosystem.



**Prof. Mohd Sultan Bhat**  
**Dean Research**  
**University of Kashmir**

**OFFICE OF THE DEAN RESEARCH**  
**UNIVERSITY OF KASHMIR**  
**NAAC ACCREDITED GRAD – A+**

**TO WHOM IT MAY CONCERN**

This is to certify that the University of Kashmir has successfully implemented the activities outlined in the Memorandum of Agreement (MoA) signed with Montana Tech, USA. The MoA aims to enhance academic, research, and educational cooperation between the two institutions.

The following activities have been carried out under this MoA:

1. **Faculty and Staff Exchange:** The University of Kashmir and Montana Tech have facilitated the exchange of faculty and staff, fostering cross-institutional collaboration and knowledge sharing.
2. **Student Exchange Programs:** Graduate and undergraduate students from both universities have participated in exchange programs, enabling students to gain international exposure and academic experience in fields of mutual interest.
3. **Joint Academic Meetings and Research Cooperation:** The two universities have organized joint bilateral academic meetings, strengthening their partnership and promoting research collaborations in areas of mutual interest.



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## TO WHOM IT MAY CONCERN

This is to certify that the University of Kashmir (Mentor) has successfully implemented the activities as outlined in the Memorandum of Understanding (MoU) signed with Govt. Degree College, Bomai (Mentee) in 2019. The MoU aims to provide mentoring support, fostering academic development and strengthening institutional collaborations.

The following activities have been carried out under this MoU:

1. **Mentorship Programs:** The University of Kashmir has provided academic and administrative mentorship to Govt. Degree College, Bomai, helping to enhance the quality of education and institutional development.
2. **Student Support Programs:** Academic guidance, career counseling, and various student support initiatives were organized to improve student engagement and learning outcomes at Govt. Degree College, Bomai.
3. **Collaborative Research Initiatives:** Joint research activities and projects were initiated between the University of Kashmir and Govt. Degree College, Bomai, promoting knowledge sharing and academic collaboration.

This certificate serves as proof of the successful implementation of the MoU activities between the University of Kashmir and Govt. Degree College, Bomai, contributing to the academic and institutional growth of both parties.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the Centre for Central Asian Studies (CCAS), University of Kashmir, has successfully implemented the activities outlined in the Memorandum of Understanding (MoU) signed with the India Central Asia Foundation (ICAF), New Delhi, India.

The MoU, signed between the two parties, aimed to enhance academic, research, and cultural exchanges between India and Central Asia. The following activities have been carried out under the MoU:

1. **Scholarly Exchanges**
2. **Joint Research Initiatives**
3. **Workshops and Seminars**
4. **Cultural Exchange Programs**
5. **Capacity Building Programs**

This certificate serves as proof of the successful implementation of the MoU activities, contributing to the academic, cultural, and research development between the India Central Asia Foundation and the Centre for Central Asian Studies, University of Kashmir.



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**TO WHOM IT MAY CONCERN**

This is to certify that the Directorate of Lifelong Learning (DLL), University of Kashmir, has successfully implemented the Papier Mâché course in collaboration with TATA Advanced System Ltd (TASL). The course, launched for 25 widows, aims to provide skill-based training for self-employment, improving their socio-economic status.

The collaboration has contributed to the empowerment of marginalized groups, providing vocational skills and real-world exposure for social integration and income generation.



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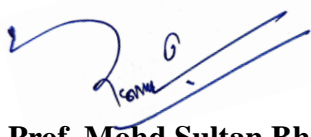
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## TO WHOM IT MAY CONCERN

This is to certify that the Directorate of Lifelong Learning (DLL), University of Kashmir, has successfully implemented the activities outlined in the collaboration with TATA Advanced System Ltd (TASL) for the launch of the Papier Mâché course. This collaboration aims to provide skill-based training and empower disadvantaged groups, particularly widows, through vocational courses.

The following activities have been carried out under this partnership:

1. **Launch of Papier Mâché Course:** A specialized course on Papier Mâché was launched in collaboration with TASL, aimed at providing vocational training to 25 poor widows in the first phase. The course is designed to generate self-employment opportunities, enabling participants to create income-generating activities at the household level.
2. **Empowerment of Widows:** The program focuses on uplifting widows, who face significant social and economic challenges. Through this skill-based course, the participants were trained to develop new competencies, thereby improving their socio-economic status and contributing to the community's development.
3. **Social Integration and Awareness:** The collaboration addressed the societal stigma attached to widows and aimed at their social integration. The initiative focused on empowering them with skills that will help them reintegrate into society with dignity and confidence, elevating their self-esteem and social standing.
4. **Capacity Building for Self-Employment:** The program was designed to equip participants with the skills necessary for self-employment, helping them improve their livelihoods through the generation of income. This initiative contributes to the broader goal of poverty alleviation and social upliftment of marginalized groups.



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**TO WHOM IT MAY CONCERN**

This is to certify that the University of Kashmir has successfully implemented the Memorandum of Understanding (MoU) with DeepMind Innovations Private Limited,. The collaboration focuses on STRIBES, a virtual platform designed to bridge industry-academia relations for the benefit of students.

As part of this initiative, the University has encouraged student participation in various industry engagement activities, including leadership talks, internships, and placement drives. Additionally, the University has facilitated the use of its logo and name for marketing purposes, as agreed in the MoU.



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## TO WHOM IT MAY CONCERN

This is to certify that under the Memorandum of Understanding (MoU) signed between the University of Kashmir, Tata Advanced Systems Limited, and the Central Reserve Police Force (CRPF), the following activities have been carried out:

1. **Industry-Academia Collaboration:**

The University facilitated the participation of students in industry events and placement drives conducted by Tata Advanced Systems. This collaboration helped students gain insight into the aerospace and defense industry.

2. **Internships and Career Development:**

Students were provided opportunities to apply for internships and projects under the partnership with Tata Advanced Systems and CRPF, offering real-world experience in the field.

3. **Promotion of Defense Careers:**

The University supported CRPF's initiatives to encourage students, particularly from the Jammu & Kashmir region, to pursue careers in defense and internal security, through workshops and seminars.

These activities have contributed to strengthening the collaboration between academia and industry, with a focus on skilling the youth for future opportunities in aerospace, defense, and internal security sectors.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities mentioned below have been carried out in accordance with the Memorandum of Understanding (MoU) signed between the University of Kashmir and Tata Consultancy Services Limited (TCS), as per the agreement dated **09-Feb-2022**. The following activities have been implemented successfully:

1. **Collaborative Skill Development Programs:**

The University of Kashmir, in collaboration with TCS, organized multiple skill enhancement sessions focused on IT and business technologies. These sessions were designed to equip students with industry-specific skills.

2. **Placement and Internship Drives:**

In line with the MoU, placement drives and internship opportunities were facilitated for students in the IT sector, particularly in Tata Consultancy Services (TCS). These programs provided students with valuable exposure to the corporate environment and career opportunities.

3. **Career Counseling and Workshops:**

The University conducted career counseling sessions, in partnership with TCS, aimed at preparing students for the competitive job market. Workshops on industry trends, resume-building, and interview skills were also held.

4. **Industry-Academia Collaboration:**

The MoU has led to active industry-academia collaboration, where students were provided with practical insights into the IT industry through lectures, guest speakers from TCS, and collaborative research projects.

These activities have been instrumental in enhancing the professional growth of students, fostering partnerships between the University and the industry, and supporting the overall objective of skilling students for better job prospects in the IT sector.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between **Tata Advanced Systems Limited, Central Reserve Police Force (CRPF)**, and **University of Kashmir** signed on **March [Insert Year]**:

1. **Aerospace and Defense Industry Engagement:**

In collaboration with Tata Advanced Systems Limited, students of the University of Kashmir have been exposed to the aerospace and defense manufacturing industry through guest lectures, workshops, and collaborative projects. These activities were designed to provide students with insights into the sector and enhance their career prospects.

2. **Collaborative Research Projects:**

The MoU facilitated collaborative research between the University of Kashmir and the partners, particularly in the areas of defense technology, security studies, and community development. These research initiatives have contributed significantly to academic and practical advancements in related fields.

3. **Internship and Placement Opportunities:**

As part of the collaboration, internship opportunities were offered to students in the aerospace and defense sectors, providing them with hands-on industry experience. Placement drives were organized, where eligible students were recruited by Tata Advanced Systems Limited and CRPF.

These activities have been executed successfully in line with the objectives of the MoU, and their implementation has contributed positively to the professional growth of students and strengthened the industry-academia collaboration.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between **Tata Advanced Systems Limited, Central Reserve Police Force (CRPF)**, and **University of Kashmir** signed on **March [Insert Year]**:

1. **Community Outreach and Career Development:**

The CRPF, as part of the MoU, conducted several community outreach programs in Jammu & Kashmir, focusing on encouraging youth to pursue careers in security forces. These initiatives aimed at promoting social harmony and national security have been integral to our partnership.

2. **Skill Development and Training:**

Tata Advanced Systems Limited and CRPF, together with the University, organized skill development workshops targeting students to build competencies in the aerospace and defense sectors. These workshops focused on both theoretical knowledge and practical skill development.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between the **Centre for Career Planning and Counselling (CCPC)**, **University of Kashmir (UOK)**, and the **Increasing Diversity by Increasing Access to Legal Education (IDIA)** signed on **31st July 2024**:

1. **Identification of Economically Weaker Students**
2. **Sponsorships and Scholarships**
3. **Mentorship and Career Development**
4. **Community Outreach and Social Responsibility**

These activities have been implemented successfully in line with the objectives of the MoU, contributing positively to the professional and educational development of students from economically disadvantaged backgrounds and expanding opportunities for them in the legal field.



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## TO WHOM IT MAY CONCERN

This is to certify that the following activities have been successfully carried out as part of the Memorandum of Understanding (MoU) between the **University of Kashmir (UoK)** and the **Central University of Kashmir (CUK)**, executed on **27th January 2020**:

1. **Access to Library Resources and Services:**

As per the MoU, the University of Kashmir (UoK) has facilitated access to its library information resources, services, and facilities to the enrolled students, research scholars, and staff (teaching and non-teaching) of the **Central University of Kashmir (CUK)**. This collaboration aimed to enhance the academic research and learning experience by providing a wider array of resources to the users of both institutions.

2. **Shared Use of Academic Resources:**

The sharing of academic materials, journals, e-books, and research papers between the two institutions has been actively promoted. This initiative allowed students and faculty members from both universities to access and utilize each other's digital and physical library collections, fostering a broader academic environment and collaboration.

3. **Collaborative Research and Scholarly Engagement:**

Joint workshops and seminars were organized, utilizing the resources from both universities to promote collaborative research. These activities helped in improving the research capabilities of both institutions, providing a platform for interaction between the research scholars and faculty of the two universities.

4. **Library Resource Awareness Programs:**

Various awareness programs and training sessions have been conducted for the users from both universities to familiarize them with the available library resources and services. These programs aimed to enhance the effectiveness of library usage, including research database access, e-journal subscriptions, and inter-library loan systems.

5. **Technological Integration for Resource Sharing:**

Both universities have worked together to integrate technological platforms that facilitate seamless access to the library resources. This includes developing shared online portals for easy access to e-books, journals, and research publications from the libraries of both institutions.

The activities mentioned above were successfully implemented in line with the objectives of the MoU, which aimed to enhance the academic experience of both the University of Kashmir and Central University of Kashmir by providing common access to their library resources.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities related to the **Memorandum of Understanding (MoU)** between **University of Kashmir** and **Islamic University of Science and Technology (IUST)** have been diligently carried out as part of our academic and research initiatives.

The MoU, signed on **[Insert Date of MoU]**, outlined mutual cooperation in sharing and utilizing library resources, services, and other academic activities. Under the provisions of the MoU, several important activities have been conducted as follows:

**1. Access to Library Resources and Services:**

- Both universities have provided reciprocal access to their central library resources, facilities, and online information resources to students, research scholars, and faculty members.
- Specific arrangements were made for the use of online databases, physical library resources, and Braille resources for visually impaired users.

**2. Awareness Programs and Workshops:**

- Joint awareness programs and workshops were organized for students, research scholars, and faculty members. These programs covered various aspects of library resource utilization, research methodologies, and academic collaborations.

We hereby confirm that all the activities listed above have been carried out in accordance with the MoU, and they contribute to the enhancement of academic and research outcomes at both institutions. These initiatives are part of our ongoing commitment to fostering academic partnerships and improving the quality of research and education.



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## TO WHOM IT MAY CONCERN

This is to certify that the activities outlined in the Memorandum of Understanding (MoU) between the **School of Law, University of Kashmir** and the **School of Legal Studies, Central University of Kashmir** have been duly carried out in accordance with the objectives set forth in the agreement.

The following key activities related to the MoU have been successfully implemented:

**Collaborative Research Initiatives:** Joint research projects have been initiated between the two institutions, particularly focusing on contemporary legal issues and policy development. Scholars from both institutions have actively engaged in these projects including **Faculty Exchange Programs, Student Exchange and Internship Opportunities, Moot Court Competitions and Workshops and Legal Literacy and Outreach Programs**

We are confident that the continued collaboration between the **School of Law, University of Kashmir** and the **School of Legal Studies, Central University of Kashmir** will further enhance the academic and research endeavors of both institutions, contributing significantly to the field of legal studies.



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## **TO WHOM IT MAY CONCERN**

This is to certify that the Memorandum of Understanding (MOU) between the University of Kashmir and the University of Ladakh has been actively implemented. Several academic and research activities have been conducted in alignment with the objectives outlined in the MOU. These activities include:

- Joint conferences, workshops, and seminars involving faculty members from both universities.
- Collaborative research initiatives, including the joint supervision of research projects.
- Exchange programs for faculty, scholars, and students, facilitating access to each other's academic and research infrastructure.
- Visits by faculty for lectures and research collaborations.
- Shared academic resources and facilities, including libraries and laboratories.

These initiatives are in direct support of the goal to enhance academic excellence and foster mutual growth between the two institutions.



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**TO WHOM IT MAY CONCERN**

This is to confirm that the Memorandum of Understanding (MOU) between the University of Kashmir and Montana Technological University has been effectively implemented. The following activities have been carried out in accordance with the provisions of the MOU:

- Exchange of faculty and staff between the two institutions for academic collaboration.
- Exchange of graduate and undergraduate students for mutual educational benefit.
- Bilateral academic meetings, fostering discussions on joint research and collaborative projects.
- Joint supervision of students in various degree programs.
- Exchange of academic materials and relevant information to support mutual learning and knowledge sharing.
- Short-term courses offered by visiting faculty from each institution.
- Affiliate faculty status granted to eligible faculty members.

These collaborative initiatives are a direct reflection of the ongoing partnership aimed at fostering educational excellence and mutual development.



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